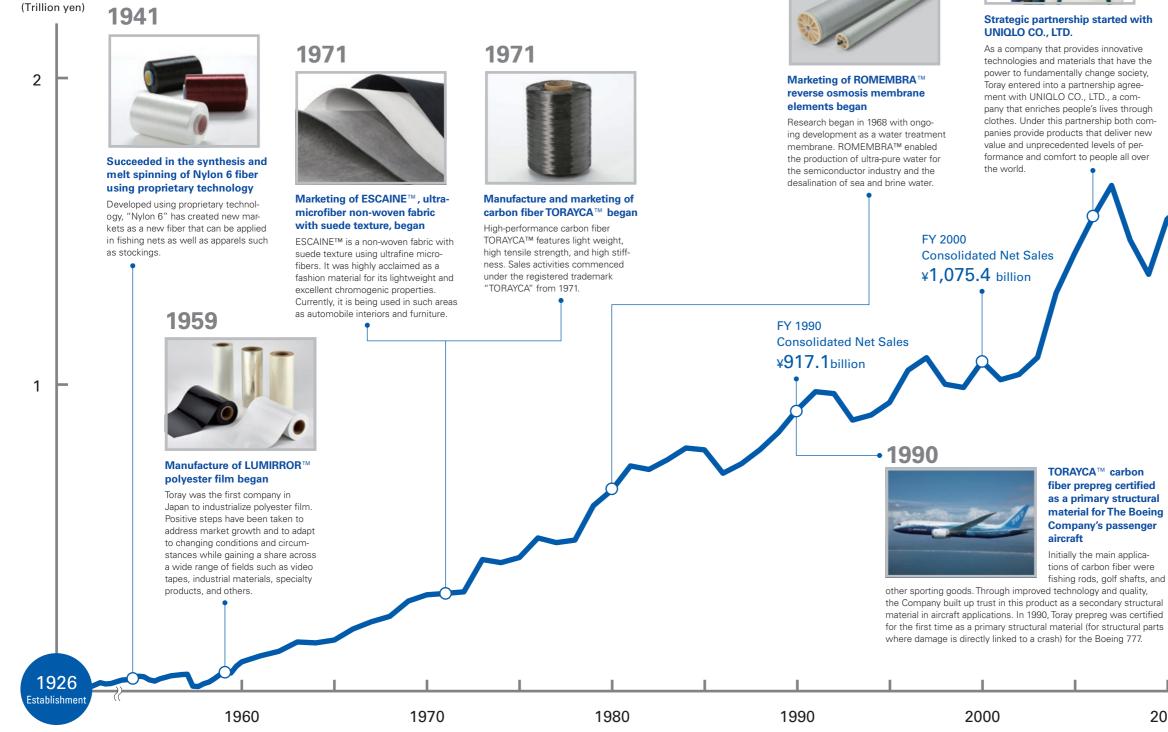
Toray Group Value Creation History

14

2023

Toray Group began as a manufacturer of viscose rayon in 1926. On top of all three major synthetic fibers such as nylon, polyester, and acrylic, the Company has continued to develop innovative technologies while creating a host of advanced materials and high-added-value products in a broad range of films, chemicals, resins, electronic and information materials, carbon fiber composite materials, pharmaceuticals and medical products, water treatment, and environmental fields. With an eye toward how society will evolve in 2050 and how innovative technologies and advanced materials may be utilized as a driving force, we will adopt a long-term perspective toward enhancing our corporate value.



2006

1980



Strategic partnership started with

technologies and materials that have the power to fundamentally change society. Toray entered into a partnership agreement with UNIQLO CO., LTD., a company that enriches people's lives through clothes. Under this partnership both companies provide products that deliver new value and unprecedented levels of per-

2014

FY 2022

Consolidated Revenue

¥2,489.3 billion ∩



(15)

Full-scale entry into the largetow carbon fiber business

Through the acquisition of the U.S.-based large-tow carbon fiber manufacturer Zoltek Companies, Inc., Toray Group aims to further expand its business for large-tow carbon fiber as an advanced material that brings about solutions for global environmental problems in a broad range of fields.

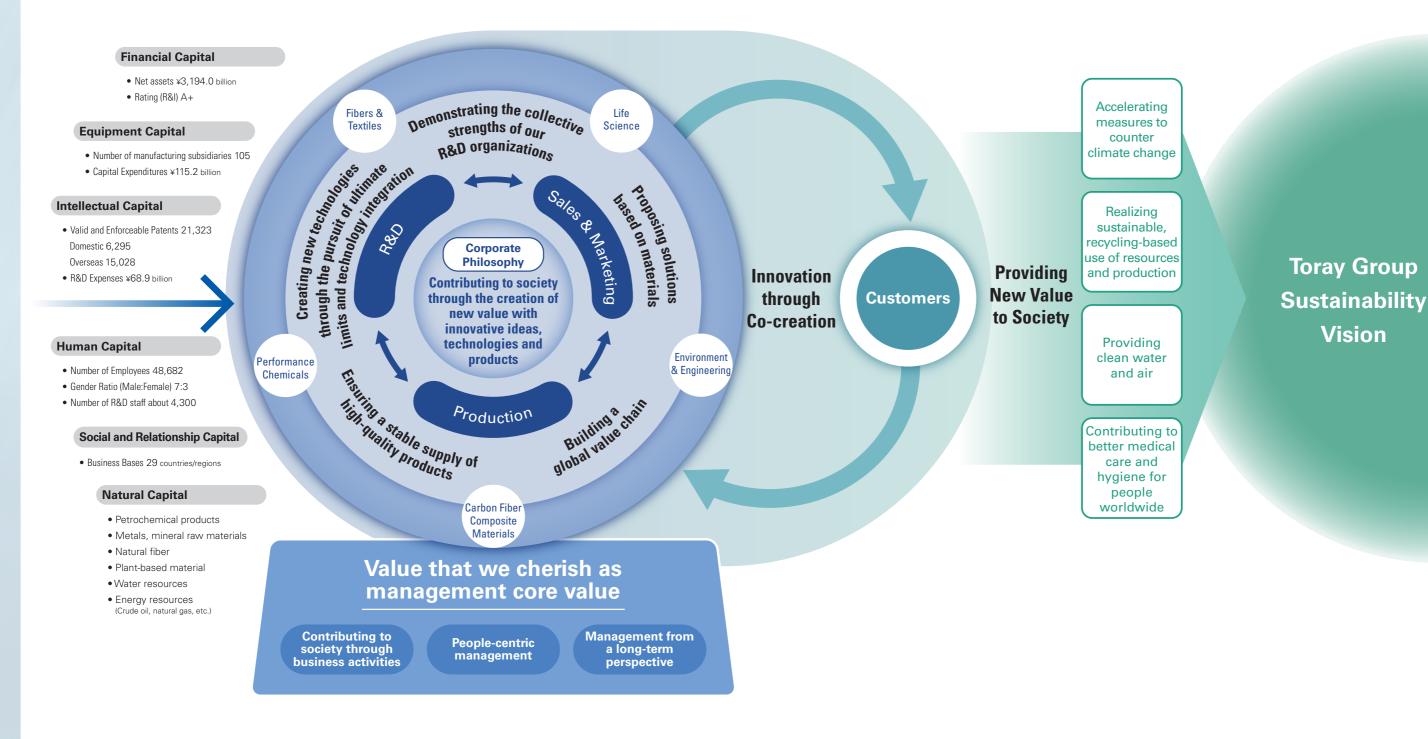
2020

2010

The Toray Group Value Creation Process

In a bid to realize its corporate philosophy of "Contributing to society through the creation of new value with innovative ideas, technologies and products," Toray Group will **provide new value to society** through **a process of co-creation with customers, suppliers, and other parties** that make up the supply chain, starting at the materials stage, while promoting mutual cooperation in R&D, sales and marketing, and

production, the key strengths of Toray Group, based on the core values of "contributing to society through business activities," "people-centric management," and "management from a long-term perspective." At the same time, we will work to realize the four perspectives of the world as outlined in the Toray Group Sustainability Vision.



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