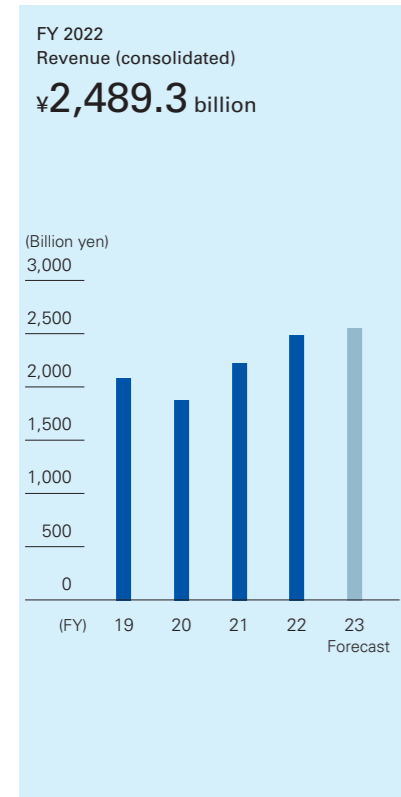
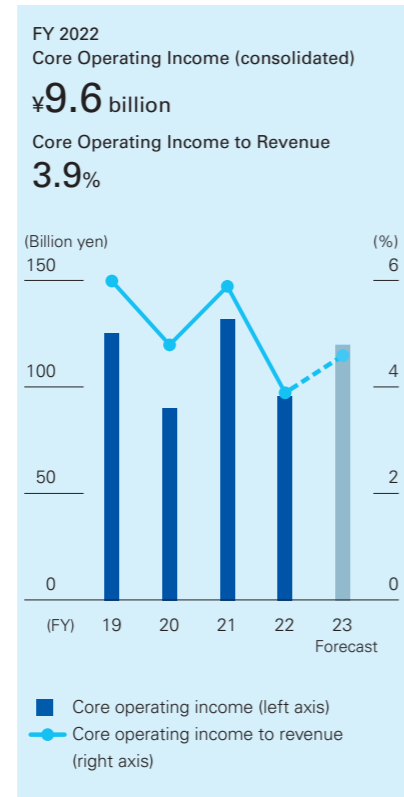


Financial Highlights

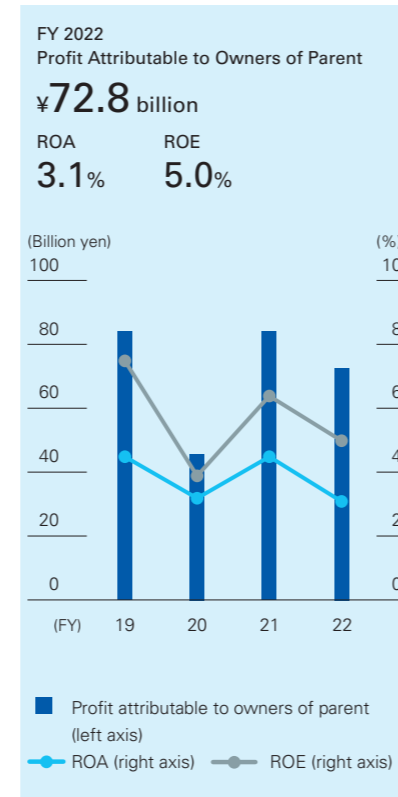
Revenue



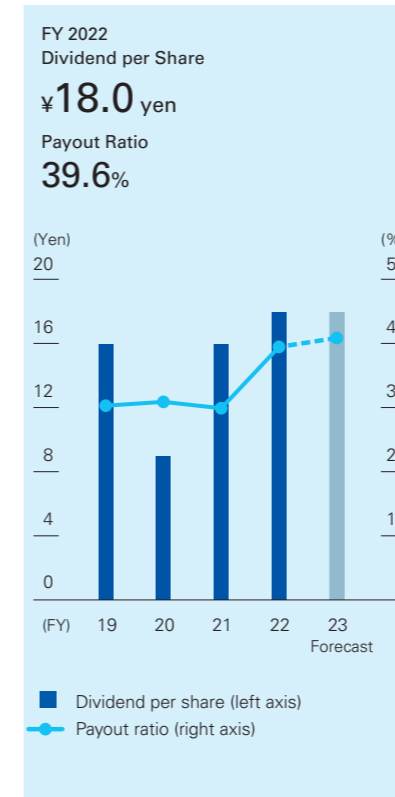
Core Operating Income and Core Operating Income to Revenue



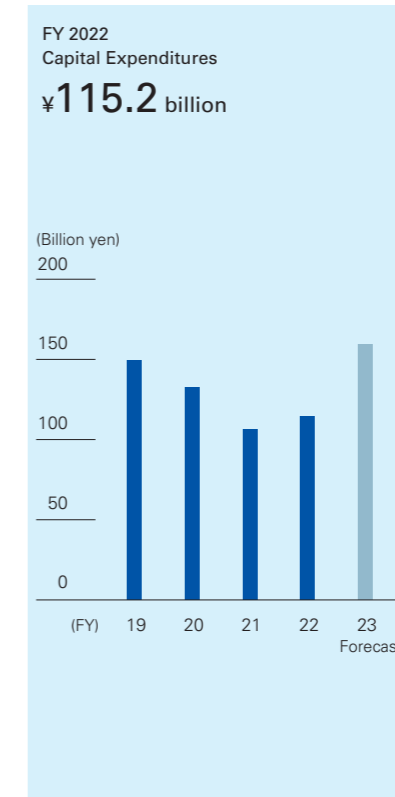
Profit Attributable to Owners of Parent, ROA and ROE



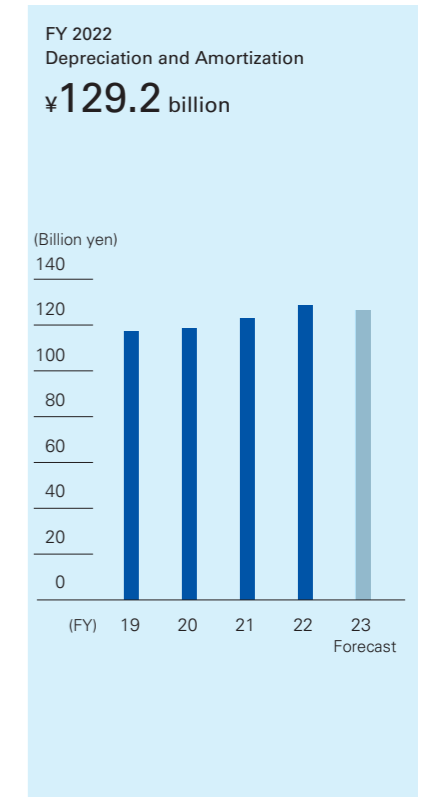
Dividend per Share and Payout Ratio



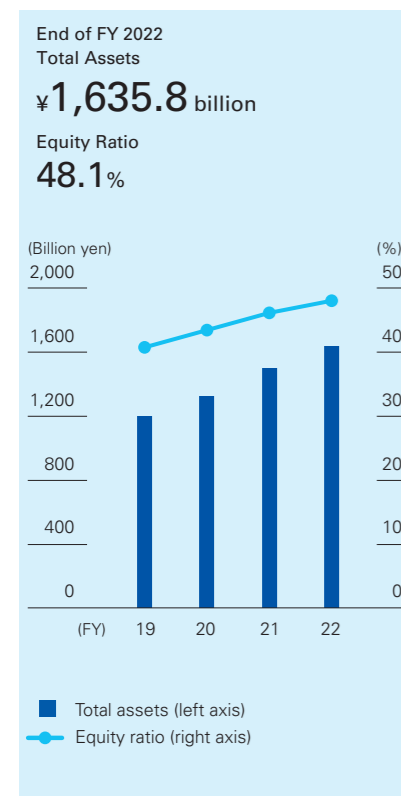
Capital Expenditures



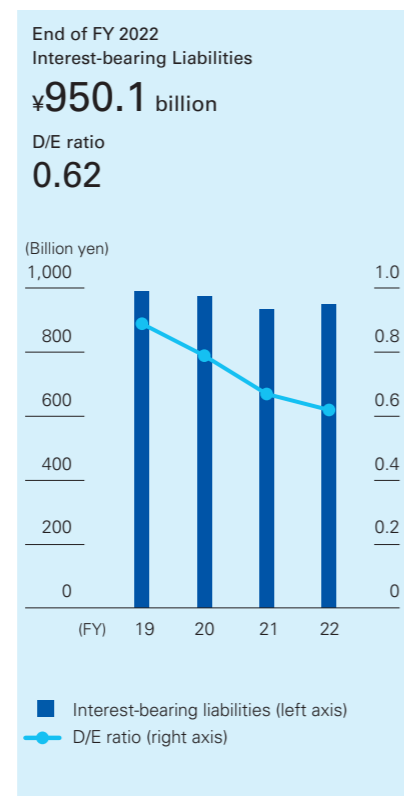
Depreciation and Amortization



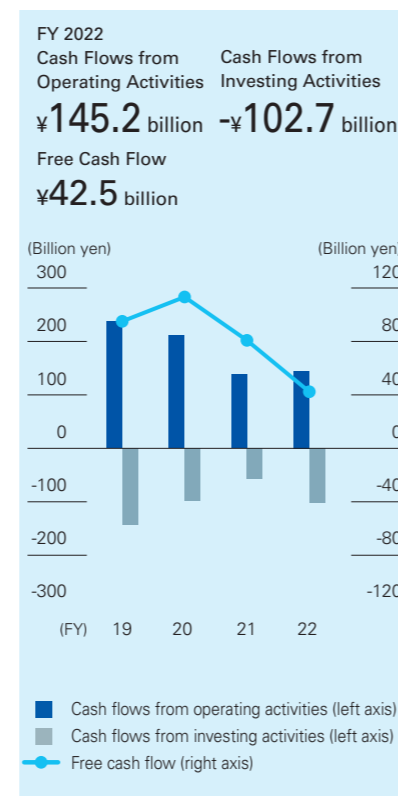
Total Assets and Equity Ratio



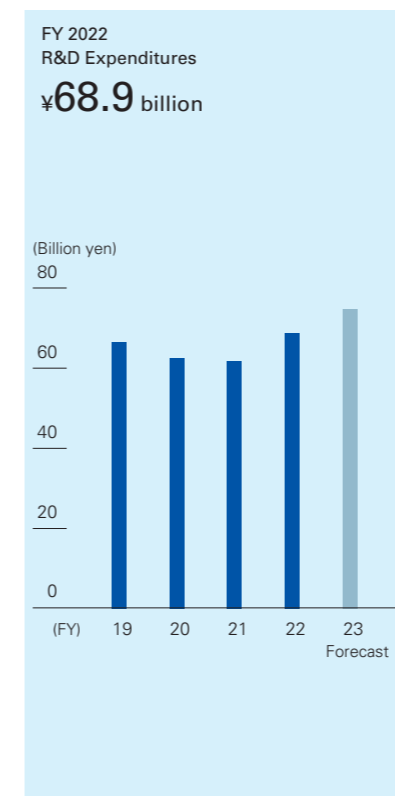
Interest-bearing Liabilities and Debt-to-Equity Ratio (D/E ratio)



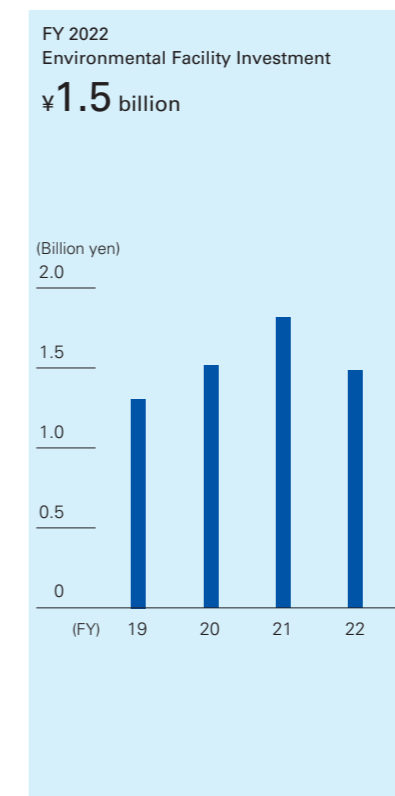
Cash Flows



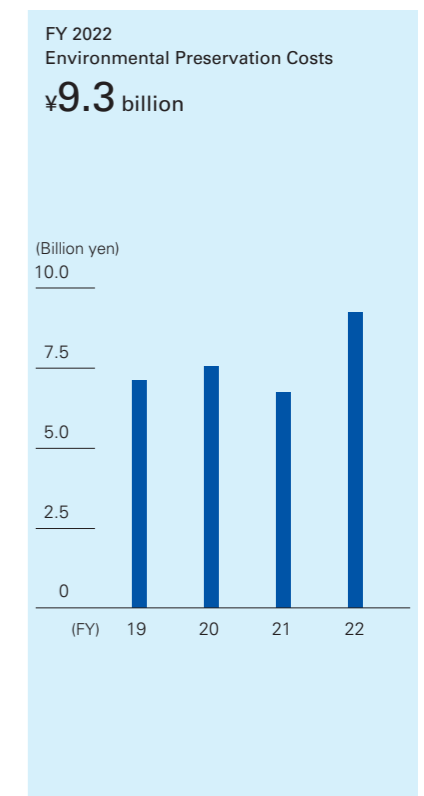
R&D Expenses/Expenditures



Environmental Facility Investment

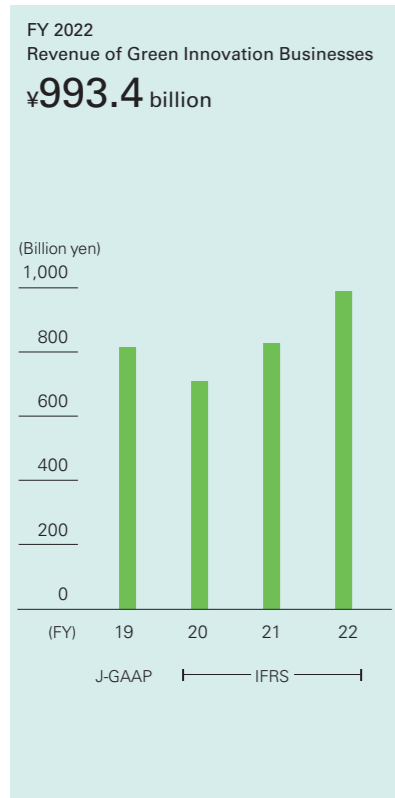


Environmental Preservation Costs

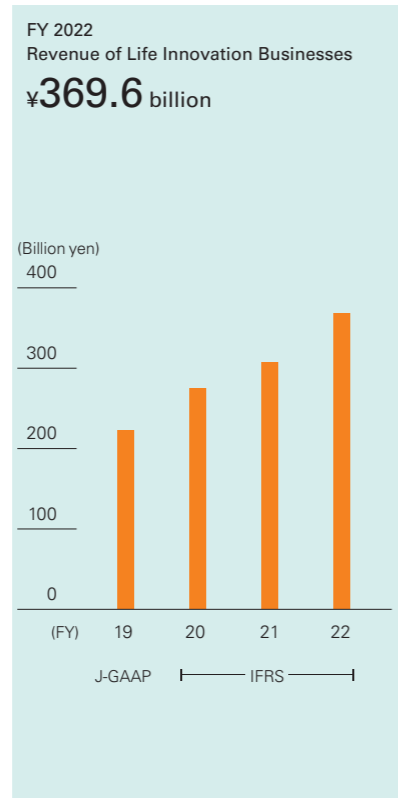


Non-Financial Highlights

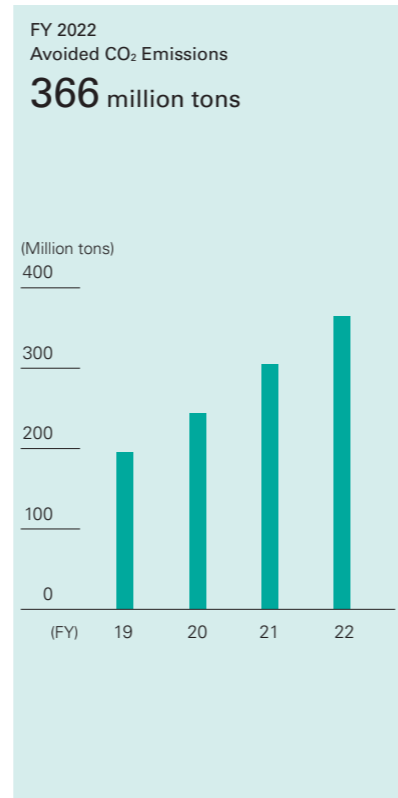
Net Sales/Revenue of Green Innovation Businesses



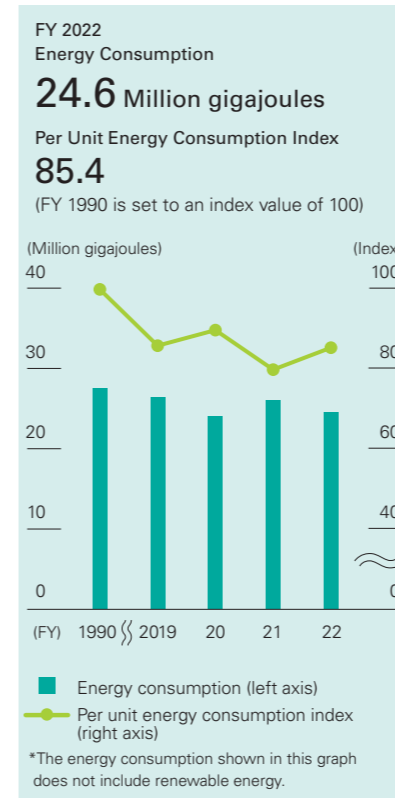
Net Sales/Revenue of Life Innovation Businesses



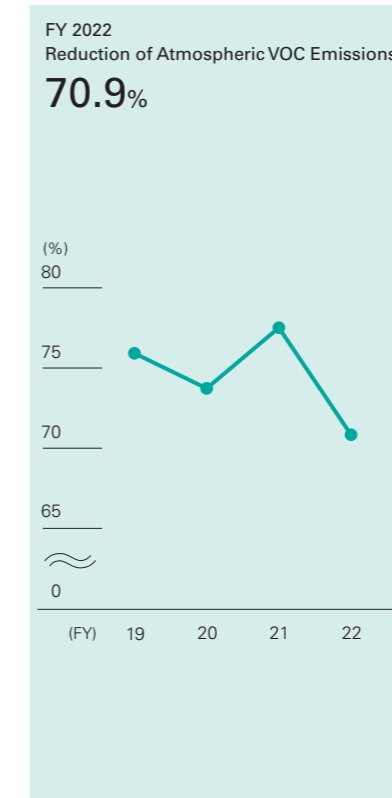
Avoided CO₂ Emissions



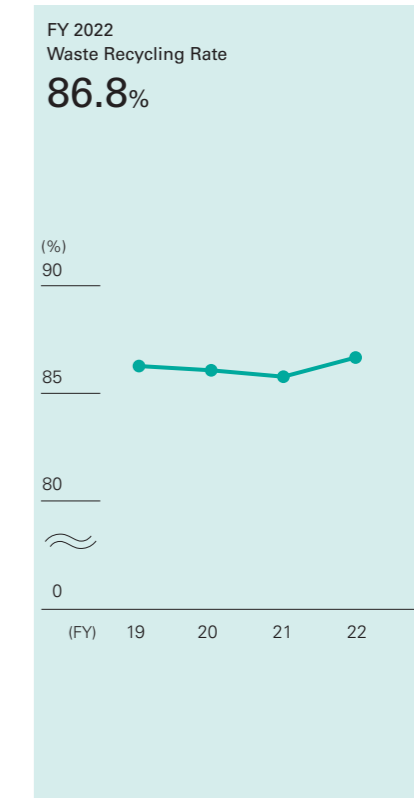
Energy Consumption and per Unit Energy Consumption Index (VS. FY 1990 / Toray alone)



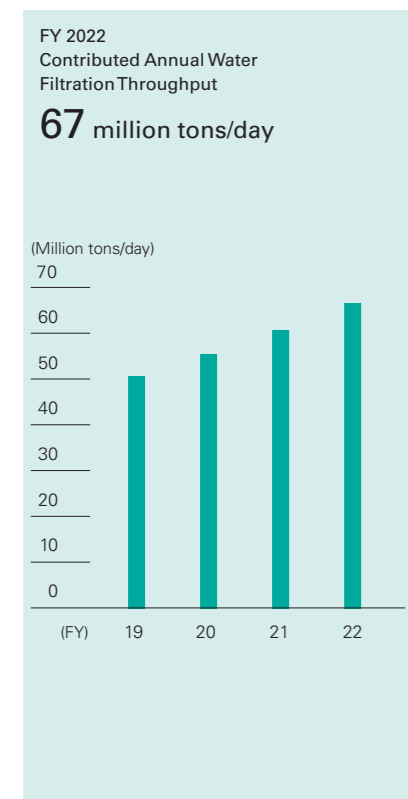
Reduction of Atmospheric VOC Emissions (VS. FY 2000)



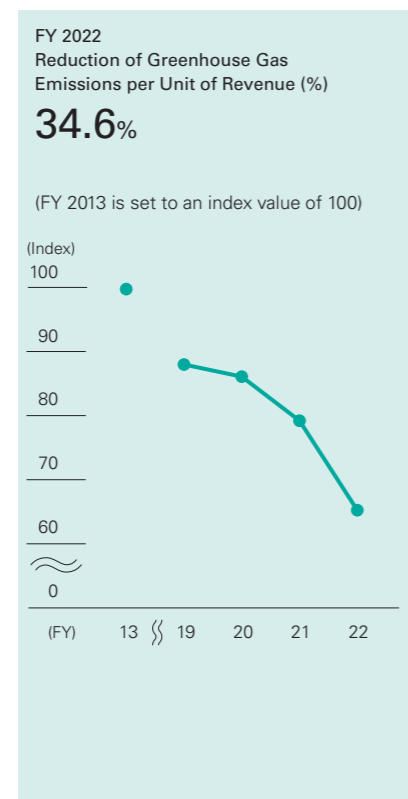
Waste Recycling Rate



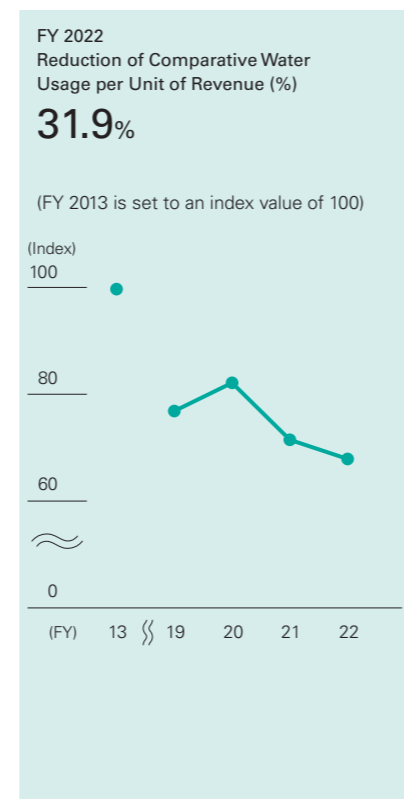
Contributed Annual Water Filtration Throughput



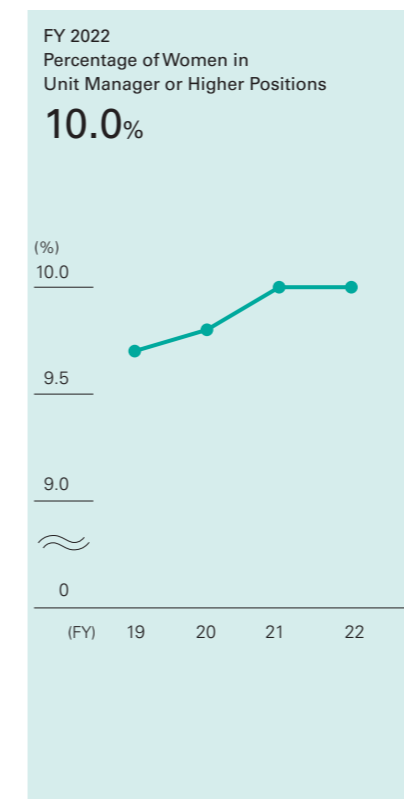
Reduction of Greenhouse Gas Emissions per Unit of Sales/Revenue (%) (VS. FY 2013)



Reduction of Comparative Water Usage per Unit of Sales/Revenue (%) (VS. FY 2013)



Percentage of Women in Unit Manager or Higher Positions (Toray alone)



Number of Employees by Gender



Average Time on the Job and Number of Employees Taking Childcare Leave (Toray alone)

