2 Non-Consolidated Business Results
(All amounts in millions of Japanese Yen except the "per share" data)

## TORAY'S NONCONSOLIDATED FINANCIAL HIGHLIGHTS

|  | Year ended March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2000 \\ (\mathrm{~A}) \end{gathered}$ | $\begin{gathered} 1999 \\ \text { (B) } \end{gathered}$ | Change $\frac{\{(\mathrm{A})-(\mathrm{B})\} \times 100}{(\mathrm{~B})}$ |
| Net sales | 513,291 | 533,320 | -3.8\% |
| Fibers and textiles | 234,838 | 246,790 | -4.8\% |
| Plastics and chemicals | 167,909 | 168,403 | -0.3\% |
| New products and other businesses | 110,542 | 118,126 | -6.4\% |
| Operating income | 10,691 | 15,486 | -31.0\% |
| Ordinary income | 25,035 | 28,059 | -10.8\% |
| Net income | -44,548 | 11,020 | --- |
| Depreciation | 41,718 | 43,071 | -3.1\% |
| (Property, plant, and equipment) |  |  |  |
| Capital investment | 28,363 | 44,952 | -36.9\% |
| (Property, plant, and equipment) |  |  |  |
| Total assets | 923,081 | 911,762 | 1.2\% |
| Property, plant and equipment, net | 302,486 | 317,248 | -4.7\% |
| Total stockholders' equity | 398,412 | 452,912 | -12.0\% |
| Per Share of common stock: |  |  |  |
| Net income: |  |  |  |
| Primary | ¥-31.79 | $¥ 7.86$ | --- |
| Fully diluted | --- | --- | --- |
| Cash dividends | $¥ 7.00$ | $¥ 7.00$ | --- |
| Stockholders' equity | $¥ 284.28$ | $¥ 323.17$ | -12.0\% |
|  |  |  |  |
| Ratios: |  |  |  |
| Operating income to net sales | 2.1\% | 2.9\% |  |
| Net income to net sales | -8.7\% | 2.1\% |  |
| Equity ratio | 43.2\% | 49.7\% |  |
| Return on equity | -10.5\% | 2.4\% |  |
|  |  |  |  |


| Projection of results | 2001 |
| :--- | ---: |
| Net sales | 535,000 |
| Operating income | 19,000 |
| Ordinary income | 25,000 |
| Net income | 15,000 |
|  |  |

