

Announcement of Business Results for the Fiscal Year Ended March 2017 and Business Forecast for the Fiscal Year Ending March 2018

Toray Industries, Inc. May 10, 2017

### **Contents**

I. Business Results for the Fiscal Year Ended March 2017 (Consolidated Basis)	
Summary of Consolidated Business Results for the Fiscal Year Ended March 2017	(P3)
Trends in Net Sales and Operating Income	(P4)
Total Assets, D/E Ratio and ROA · ROE	(P5)
Non-operating Income and Expenses	(P6)
Special Credits and Charges	(P7)
Assets, Liabilities, Net Assets and Free Cash Flows	(P8)
Net Sales and Operating Income by Segment	(P9)
Business Results by Segment	(P10-17)
Income Variance Factor Analysis	(P18)
Results of Major Subsidiaries	(P19)
Number of Employees, Changes in Subsidiaries and Affiliates	(P20)
II. Business Forecast for the Fiscal Year Ending March 2018 (Consolidated Basis)	
Forecast Summary for the Fiscal Year Ending March 2018	(P22)
Forecast by Segment (Net Sales / Operating Income)	(P23)
Trends in Capital Expenditures, Depreciation and R&D Expenses	(P24)
<reference> Major Results of Medium-term Management Program "Project AP-G 2016"</reference>	
Major Results of "Project AP-G 2016"	(P26-29)



# I.Business Results for the Fiscal Year Ended March 2017 (Consolidated Basis)

### **Summary of Consolidated Business Results for the Fiscal Year Ended March 2017**

Unit: Billion yen

		FY Mar/16			FY Mar/17			
	1st Half	2nd Half	Total	1st Half	2nd Half	Total	Chan	ges
Net Sales	1,028.6	1,075.9	2,104.4	957.0	1,069.5	2,026.5	-78.0	(-3.7%)
Cost of Sales	811.2	851.4	1,662.6	743.7	852.7	1,596.5	-66.1	(-4.0%)
Gross Profit	217.4	224.5	441.9	213.3	216.7	430.0	-11.9	(-2.7%)
(Gross Profit to Net Sales)	21.1%	20.9%	21.0%	22.3%	20.3%	21.2%	+0.2	points
Operating Income	75.1	79.4	154.5	76.3	70.6	146.9	-7.6	(-4.9%)
(Operating Income to Net Sales)	7.3%	7.4%	7.3%	8.0%	6.6%	7.2%	-0.1	points
Non-operating Income and Expenses, net	0.4	<b>▲</b> 4.7	<b>▲</b> 4.3	▲ 0.2	▲ 3.0	▲ 3.2	+1.2	
Ordinary Income	75.5	74.7	150.2	76.1	67.7	143.7	-6.4	(-4.3%)
Special Credits and Charges, net	▲ 2.8	▲ 9.5	▲ 12.4	<b>▲</b> 1.3	▲ 3.5	<b>▲</b> 4.7	+7.6	
Income before Income Taxes	72.7	65.1	137.8	74.8	64.2	139.0	+1.2	(+0.9%)
Net Income Attributable to Owners of Parent	49.4	40.7	90.1	53.4	46.0	99.4	+9.3	(+10.3%)
Net Income per Share	30.93 yen	25.45 yen	56.38 yen	33.40 yen	28.77 yen	62.17 yen	•	

6.00 yen

7.00 yen

13.00 yen

7.00 yen

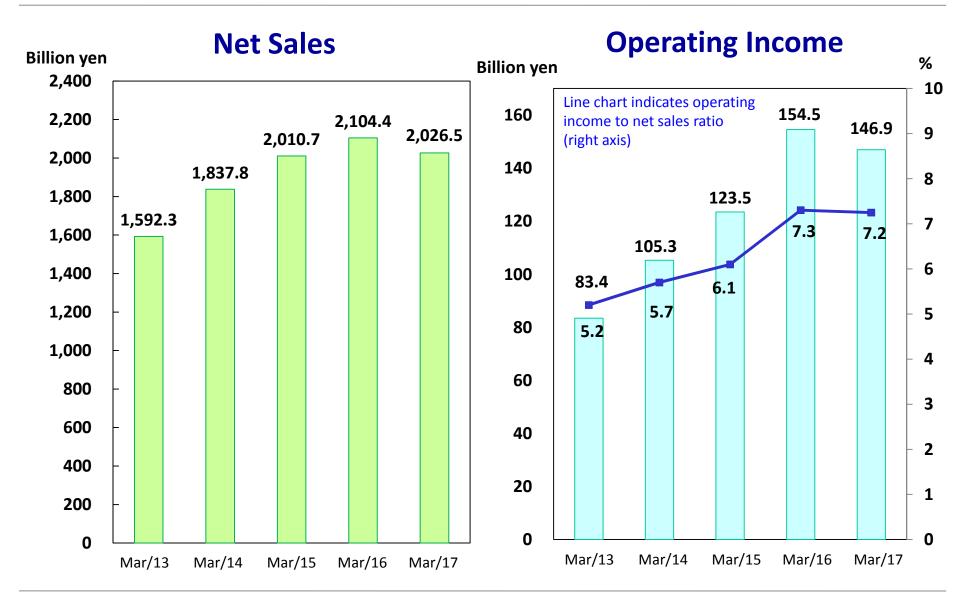
Exchange Rate			
<yen us\$=""></yen>			
		FY Mar/16 →	FY Mar/17
Average	:	120.1 →	108.4
End of the term	:	112.7 →	112.2
<yen euro=""></yen>			
		FY Mar/16 →	FY Mar/17
Average	:	132.6 →	118.8
End of the term	:	127.7 →	119.8

7.00 yen

14.00 yen

Dividend per Share

### **Trends in Net Sales and Operating Income**

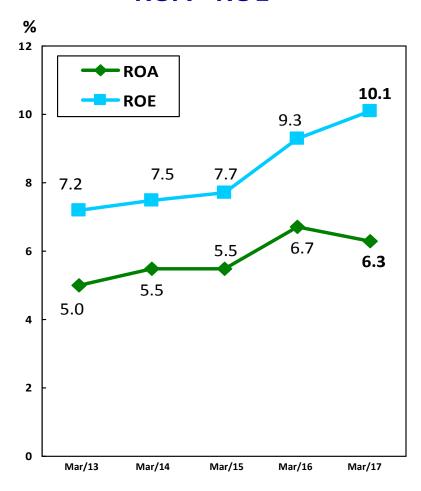


### Total Assets, D/E Ratio and ROA · ROE

#### **Total Assets, D/E Ratio**

#### Billion yen **Times** 3,000 2 Other Liabilities, Non-controlling Interests in Consolidated Subsidiaries Interest-bearing Debts Owners' Equity ■ D/E Ratio 2.396.8 2,500 2,357.9 2,278.4 2,119.7 659.1 2,000 1.5 672.0 628.6 1,731.9 606.5 1,500 475.8 716.4 700.3 704.3 654.2 1,000 532.0 1 0.76 0.74 0.73 0.71 0.70 500 859.0 724.2 945.6 985.7 1,021.3 0 0.5 Mar/13 Mar/14 Mar/15 Mar/16 Mar/17

#### **ROA · ROE**



ROA = Operating Income / Total Assets

ROE = Net Income Attributable to Owners of Parent / Owner's Equity

### **Non-operating Income and Expenses**

Billion yen

		FY Mar/16	FY Mar/17	Changes
Non-operating	Non-operating Income		18.1	+3.2
	Interest and Dividend Income	5.0	5.0	-0.0
	Equity in Earnings of Affiliates	5.0	7.5	+2.5
	Others	4.8	5.6	+0.8
Non-operating	Non-operating Expenses		<b>▲</b> 21.3	-2.1
	Interest Expenses	▲ 5.4	<b>▲</b> 4.7	+0.7
	Foreign Exchange Losses	<b>▲</b> 2.4	-	+2.4
	Costs related to Start-up of New Facilities	▲ 1.2	<b>▲</b> 3.0	-1.8
	Costs related to Idle Facilities	<b>▲</b> 4.2	<b>▲</b> 6.1	-1.9
	Others	<b>▲</b> 6.1	<b>▲</b> 7.5	-1.4
Non-operating Income and Expenses, net		<b>▲</b> 4.3	▲ 3.2	+1.2
Interest and Dividend Income, Interest Expenses, net		▲ 0.3	0.4	+0.7

<sup>\*</sup> Positive numbers : Income, Negative numbers (▲) : Expenses

### **Special Credits and Charges**

Billion yen

				•
		FY Mar/16	FY Mar/17	Changes
Special Cred	lits	6.0	6.0	-0.0
	Gain on Sales of Property, Plant and Equipment	1.0	1.0	+0.1
	Gain on Sales of Investment Securities	4.5	3.8	-0.7
	Gain on Return of Assets from Retirement Benefit Trust	-	0.8	+0.8
	Others	0.5	0.3	-0.2
Special Chai	rges	<b>▲</b> 18.3	<b>▲ 10.7</b>	+7.7
	Loss on Sales and Disposal of Property, Plant and Equipment	<b>▲</b> 6.1	<b>▲</b> 6.0	+0.1
	Loss on Impairment of Fixed Assets	<b>▲</b> 9.1	<b>▲ 2.9</b>	+6.1
	Loss on Write-down of Investment Securities	▲ 2.2	▲ 0.8	+1.4
	Others	<b>▲</b> 1.0	▲ 0.9	+0.1
Special Cred	lits and Charges, net	<b>▲</b> 12.4	<b>▲</b> 4.7	+7.6

<sup>\*</sup> Positive numbers : Income, Negative numbers ( ▲ ) : Expenses

### Assets, Liabilities, Net Assets and Free Cash Flows

Billion yen

		End of Mar/16	End of Mar/17	Changes
Tot	al Assets	2,278.4	2,396.8	+118.4
	Current Assets	1,009.6	1,066.7	+57.2
	Tangible Assets	830.6	881.4	+50.8
	Intangible Assets	87.2	77.3	-9.9
	Investment and Other Assets	351.1	371.3	+20.3

		End of Mar/16	End of Mar/17	Changes
Tot	al Liabilities	1,253.5	1,296.6	+43.1
	Current Liabilities	571.3	670.0	+98.6
	Other Liabilities	682.1	626.6	-55.5
Tot	al Net Assets	1,024.9	1,100.2	+75.3

	End of Mar/16	End of Mar/17	Changes
Owner's Equity	945.6	1,021.3	+75.7
Equity Ratio	41.5%	42.6%	+1.1 points

#### <Free Cash Flows>

	FY Mar/16	FY Mar/17	Changes
Cash Flows from Operating Activities	196.1	174.0	-22.2
Cash Flows from Investment Activities	<b>▲</b> 154.4	<b>▲</b> 135.2	+19.2
Free Cash Flows	41.7	38.7	-3.0

### **Net Sales and Operating Income by Segment**

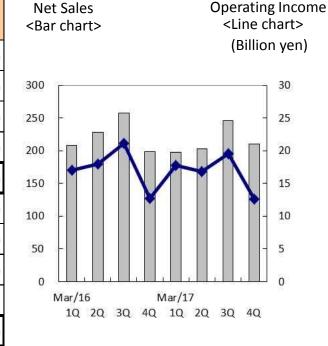
Billion yen

		Net Sales			Operating Income				
		FY Mar/16	FY Mar/17	Changes	(%)	FY Mar/16		Changes	Changes (%)
	1st Half	435.8	400.2	-35.7	(-8.2%)	35.0	34.6	-0.4	(-1.2%)
Fibers & Textiles	2nd Half	456.2	456.0	-0.3	(-0.1%)	33.9	32.2	-1.7	(-5.1%)
	Total	892.0	856.1	-35.9	(-4.0%)	68.9	66.8	-2.1	(-3.1%)
	1st Half	257.2	236.7	-20.5	(-8.0%)	15.7	15.9	+0.3	(+1.7%)
Plastics & Chemicals	2nd Half	264.0	262.4	-1.7	(-0.6%)	13.7	17.9	+4.1	(+30.2%)
	Total	521.2	499.1	-22.1	(-4.2%)	29.4	33.8	+4.4	(+15.0%)
	1st Half	125.0	128.6	+3.6	(+2.9%)	12.0	15.9	+3.9	(+32.8%)
IT-related Products	2nd Half	126.1	125.9	-0.2	(-0.2%)	14.2	14.6	+0.4	(+3.1%)
	Total	251.1	254.4	+3.4	(+1.3%)	26.2	30.5	+4.4	(+16.7%)
	1st Half	94.3	80.6	-13.8	(-14.6%)	18.6	16.0	-2.5	(-13.7%)
Carbon Fiber Composite Materials	2nd Half	91.9	81.1	-10.8	(-11.8%)	17.5	7.9	-9.6	(-54.8%)
	Total	186.2	161.6	-24.6	(-13.2%)	36.1	24.0	-12.2	(-33.6%)
	1st Half	82.6	78.6	-4.1	(-4.9%)	1.6	3.3	+1.7	(+102.9%)
Environment & Engineering	2nd Half	100.7	107.6	+6.9	(+6.8%)	8.0	6.6	-1.3	(-16.8%)
	Total	183.3	186.1	+2.8	(+1.5%)	9.6	9.9	+0.3	(+3.3%)
	1st Half	26.4	25.2	-1.2	(-4.4%)	0.6	0.7	+0.1	(+18.4%)
Life Science	2nd Half	29.5	28.9	-0.5	(-1.8%)	2.4	1.4	-1.0	(-42.2%)
	Total	55.8	54.2	-1.7	(-3.0%)	3.1	2.1	-0.9	(-30.0%)
	1st Half	7.2	7.2	-0.0	(-0.3%)	0.5	0.3	-0.2	(-42.9%)
Others	2nd Half	7.5	7.8	+0.2	(+3.2%)	1.4	1.7	+0.2	(+17.2%)
	Total	14.7	14.9	+0.2	(+1.5%)	2.0	2.0	+0.0	(+1.4%)
	1st Half					▲ 8.9	▲ 10.5	-1.6	
Adjustment	2nd Half				-	<b>▲</b> 11.8	▲ 11.7	+0.1	
	Total					▲ 20.7	▲ 22.2	-1.5	
	1st Half	1,028.6	957.0	-71.6	(-7.0%)	75.1	76.3	+1.1	(+1.5%)
Consolidated	2nd Half	1,075.9	1,069.5	-6.4	(-0.6%)	79.4	70.6	-8.7	(-11.0%)
	Total	2,104.4	2,026.5	-78.0	(-3.7%)	154.5	146.9	-7.6	(-4.9%)

### Business Results by Segment (Fibers & Textiles)

Unit: Billion ven

		Offic. Dillion ye				
		FY Mar/16	FY Mar/17	Cha	anges	
	Toray	191.8	183.5	-8.3	(-4.3%)	
	Japanese Subsidiaries	466.8	445.8	-21.1	(-4.5%)	
Net Sales	Overseas Subsidiaries	532.6	504.8	-27.8	(-5.2%)	
	Adjustment	▲ 299.3	▲ 278.0	+21.3	( - )	
	Total	892.0	856.1	-35.9	(-4.0%)	
	Toray	17.5	19.6	+2.1	(+12.3%)	
	Japanese Subsidiaries	13.3	11.8	-1.5	(-11.1%)	
Operating Income	Overseas Subsidiaries	41.0	37.5	-3.5	(-8.6%)	
meome	Adjustment	▲ 2.9	▲ 2.2	+0.7		
	Total	68.9	66.8	-2.1	(-3.1%)	



#### Japan

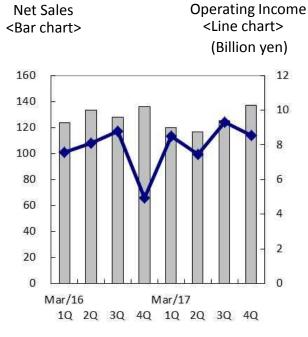
Demand for apparel and industrial applications remained weak. Against this background, Toray Group strived to expand sales on the whole and worked to improve profitability by upgrading the business primarily through promotion of a business format that integrates fibers to textiles to final products and improving profitability through cost reduction.

**Overseas**: Mainly in apparel applications, business performance of some subsidiaries in Southeast Asia and other regions were affected by a slowdown in final demand in Europe and China. On the other hand, materials for automotive applications and hygiene products remained strong in general.

### **Business Results by Segment (Plastics & Chemicals)**

Unit: Billion ven

		FY Mar/16	FY Mar/17		inges
	Toray	122.1	120.7	-1.4	(-1.1%)
	Japanese Subsidiaries	388.7	368.2	-20.5	(-5.3%)
Net Sales	Overseas Subsidiaries	346.7	344.1	-2.7	(-0.8%)
Juics	Adjustment	▲ 336.2	▲ 333.8	+2.4	
	Total	521.2	499.1	-22.1	(-4.2%)
	Toray	4.7	5.6	+0.9	(+18.6%)
	Japanese Subsidiaries	7.3	8.4	+1.0	(+14.1%)
Operating Income	Overseas Subsidiaries	17.3	19.9	+2.6	(+14.8%)
	Adjustment	0.0	▲ 0.0	-0.1	
	Total	29.4	33.8	+4.4	(+15.0%)



**Resins Business:** 

Shipment for automotive applications was strong in general, both in Japan and overseas. Besides automotive applications, Toray Group also promoted sales expansion of ABS and PPS resins.

Films Business:

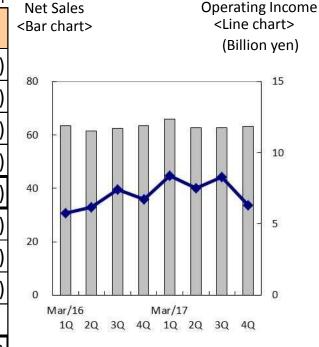
While overseas demand for some applications in the U.S. and Europe was sluggish, the Group made efforts to expand sales of high value-added products in Asia and other regions, and the products for packaging applications performed strongly in Japan.

Toray Group, despite many of the business's products being affected by price competition in Japan and abroad, strived to improve profitability of the business by focusing on sales expansion of high value-added products as well as on cost reduction.

### **Business Results by Segment (IT-related Products)**

Unit: Pillion you

		Unit: Billion ye					
		FY Mar/16	FY Mar/17	Cha	anges		
	Toray	87.0	92.6	+5.6	(+6.4%)		
	Japanese Subsidiaries	108.2	112.8	+4.6	(+4.3%)		
Net Sales	Overseas Subsidiaries	100.3	93.0	-7.4	(-7.3%)		
Jules	Adjustment	<b>▲</b> 44.4	<b>▲</b> 43.9	+0.6	( - )		
	Total	251.1	254.4	+3.4	(+1.3%)		
	Toray	6.0	11.7	+5.7	(+93.8%)		
	Japanese Subsidiaries	10.9	10.4	-0.5	(-4.2%)		
Operating Income	Overseas Subsidiaries	12.6	11.5	-1.2	(-9.2%)		
	Adjustment	▲ 3.4	<b>▲</b> 3.1	+0.3			
	Total	26.2	30.5	+4.4	(+16.7%)		



Among materials for flat panel displays, smartphone- and tablet terminal-related materials performed strongly with shipment for organic EL applications growing.

Shipment of battery separator films for lithium-ion secondary batteries expanded reflecting demand growth. While many of the business's applications were affected by price competition, Toray Group strived to improve profitability of the business by focusing on sales expansion of high value-added products as well as on cost reduction.

### **Details of the Sales of IT-related Products Segment**

#### **(Sales ratio by sub-segment)**

**Unit: Billion yen** 

	FY Ma	r/16	FY Mar/17		
	Net Sales	Ratio	Net Sales	Ratio	Changes
Display Materials	69.9	28%	72.7	29%	+4%
Electronic Components, Semiconductor, Electric Circuit Materials	119.4	48%	123.3	48%	+3%
Data Storage Materials	30.4	12%	28.5	11%	-6%
Equipment, others	31.4	13%	30.0	12%	-5%
Total of IT-related Products Segment	251.1		254.4		+1%

Display Materials : Smartphone- and tablet terminal-related materials for organic EL applications

performed strongly, reflecting strong demand from major customers.

Electric Components, Semiconductor, Electric Circuit Materials:

Battery separator films for lithium-ion secondary batteries and high-performance

electric circuit materials at a Korean subsidiary performed strongly.

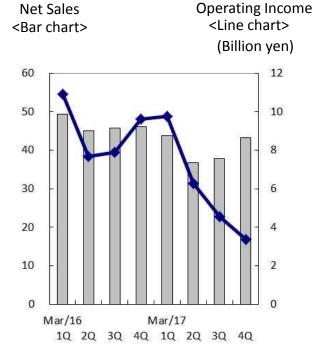
Data Storage Materials: Sales of films for data backup magnetic tapes were steady, however, films for thermal

transfer ribbons remained weak.

Equipment, Others : Sales of IT-related equipment remained weak.

### Business Results by Segment (Carbon Fiber Composite Materials)

		Unit: Billion yen					
		FY Mar/16	FY Mar/17	Changes			
	Toray	107.0	96.6	-10.4	(-9.7%)		
	Japanese Subsidiaries	80.9	63.0	-18.0	(-22.2%)		
Net Sales	Overseas Subsidiaries	163.7	139.6	-24.1	(-14.7%)		
	Adjustment	▲ 165.3	▲ 137.5	+27.9			
	Total	186.2	161.6	-24.6	(-13.2%)		
	Toray	22.0	12.5	-9.5	(-43.0%)		
	Japanese Subsidiaries	1.2	1.2	-0.0	(-0.6%)		
Operating Income	Overseas Subsidiaries	18.1	15.6	-2.5	(-14.0%)		
meome	Adjustment	▲ 5.2	▲ 5.4	-0.1			
	Total	36.1	24.0	-12.2	(-33.6%)		



While the final demand for aircraft was strong, demand for carbon fiber intermediate products (prepreg) remained on a weak note, reflecting the inventory adjustment in the supply chain. Demand of products for compressed natural gas tank applications was slow due to the impact of the decline in crude oil price. Meanwhile, shipment for wind turbine blade application expanded on the back of growing demand.

## Details of the Sales of Carbon Fiber Composite Materials Segment

#### **(Sales ratio by sub-segment)**

**Unit: Billion yen** 

	FY Mar/16		FY Mar/17		
	Net Sales	Ratio	Net Sales	Ratio	Changes
Aerospace	94.4	51%	74.8	46%	-21%
Sports	15.7	8%	13.3	8%	-15%
Industrial	76.0	41%	73.5	45%	-3%
Total of Carbon Fiber Composite Materials	186.2		161.6		-13%

Aerospace: Demand for carbon fiber intermediate products (prepreg) remained on a weak note,

reflecting the inventory adjustment in the supply chain.

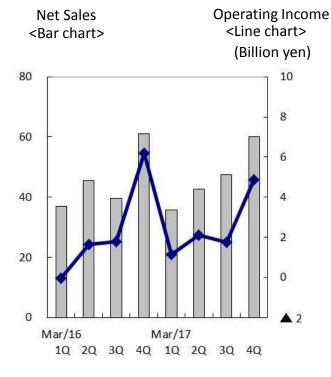
Sports : Demand of materials for fishing rods and bicycles was weak overseas.

Industrial: Shipment of materials for wind turbine blade applications expanded while demand of products for

compressed natural gas tank applications was slow.

### Business Results by Segment (Environment & Engineering)

		Unit: Billion y					
		FY Mar/16	FY Mar/17	Cha	inges		
	Toray	21.5	22.5	+0.9	(+4.3%)		
	Japanese Subsidiaries	222.0	231.3	+9.3	(+4.2%)		
Net Sales	Overseas Subsidiaries	26.9	26.4	-0.5	(-1.8%)		
Juics	Adjustment	▲ 87.1	<b>▲</b> 94.1	-6.9			
	Total	183.3	186.1	+2.8	(+1.5%)		
	Toray	1.5	1.1	-0.4	(-24.9%)		
	Japanese Subsidiaries	5.4	6.6	+1.2	(+22.0%)		
Operating Income	Overseas Subsidiaries	3.3	2.6	-0.8	(-23.0%)		
	Adjustment	▲ 0.7	▲ 0.4	+0.3			
	Total	9.6	9.9	+0.3	(+3.3%)		

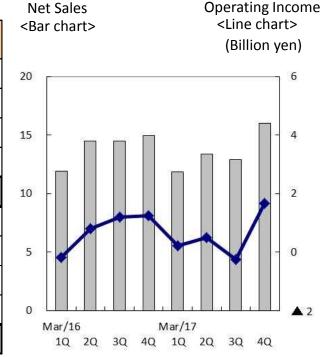


**Water Treatment:** Although Toray Group continued to work on sales expansion of reverse osmosis membranes and other products, exports from Japan were affected by the further appreciation of the yen.

Japanese Subsidiaries • Pharmaceuticals-related plant construction and lithium-ion secondary battery-related machineries at an engineering subsidiary performed strongly.

### **Business Results by Segment (Life Science)**

				U	nit: Billion yen
		FY Mar/16	FY Mar/17	Cha	anges
	Toray	34.2	31.2	-3.0	(-8.8%)
	Japanese Subsidiaries	40.4	41.3	+0.9	(+2.2%)
Net Sales	Overseas Subsidiaries	11.7	12.2	+0.5	(+4.2%)
	Adjustment	▲ 30.5	▲ 30.5	-0.1	
	Total	55.8	54.2	-1.7	(-3.0%)
	Toray	3.1	1.6	-1.5	(-48.0%)
	Japanese Subsidiaries	0.9	0.5	-0.3	(-38.1%)
Operating Income	Overseas Subsidiaries	▲ 0.0	▲ 0.1	-0.1	( - )
	Adjustment	▲ 0.8	0.1	+0.9	
	Total	3.1	2.1	-0.9	(-30.0%)



### Pharmaceutical Business

: Sales volume of pruritus treatment REMITCH\*\* grew solidly, as the product received approval for the additional indication in 2015. While, it was affected by the National Health Insurance drug price revision in April 2016. Shipment of natural-type interferon beta preparation FERON\* and orally active prostacyclin derivative DORNER\* remained sluggish due to the impact of alternative medicines and their generic drugs.

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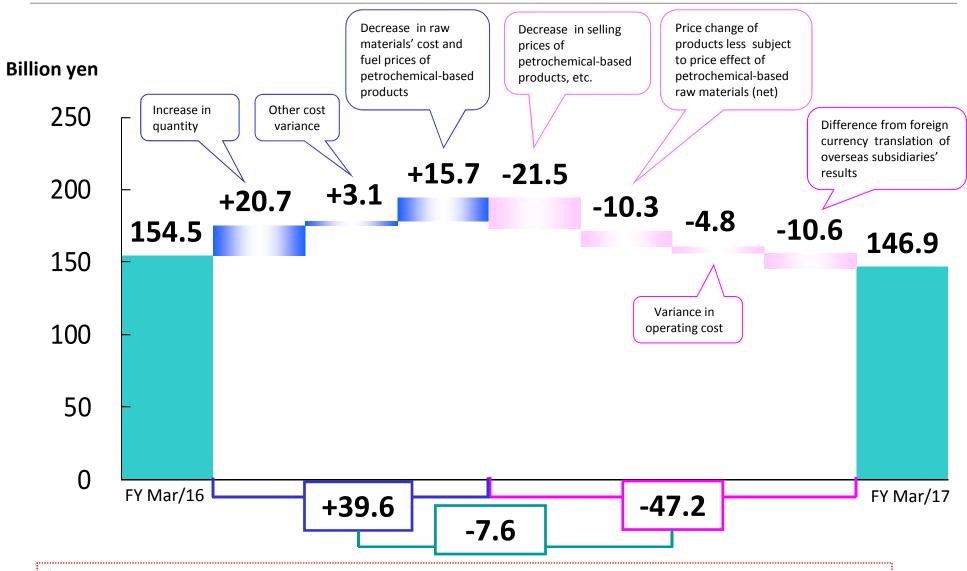
**Medical Devices** 

: Shipment of dialyzers grew strongly in Japan and overseas.

**Business** 

<sup>\*</sup> REMITCH® is a registered trademark of Torii Pharmaceutical Co., Ltd.

### **Income Variance Factor Analysis**



"Petrochemical-based products, etc." are the total of Fibers & Textiles, Plastics & Chemicals and Carbon Fiber Composite Materials segments

### **Results of Major Subsidiaries**

Billion yen **Net Sales Operating Income** FY Mar/16 FY Mar/17 FY Mar/16 FY Mar/17 Changes Changes Actual Actual Actual Actual Toray International, Inc. 595.4 565.4 -30.012.6 10.6 -2.0 102.5 3.2 4.7 +1.5 Toray Engineering Co., Ltd. 90.7 +11.8 Toray Construction Co., Ltd. 55.8 45.3 -10.5 2.3 1.1 -1.2 Toray Advanced Film Co., Ltd. -0.1 2.2 41.8 41.6 +0.7 Toray Medical Co., Ltd. +0.9 0.9 -0.3 40.4 0.5 41.3 TAK (Republic of Korea) 11.1 112.9 110.5 -2.411.7 +0.6 4.9 5.1 +0.1 TPM (Malaysia) 64.6 62.9 -1.8 Subsidiaries in Fibers & Textiles 8.6 -2.0 124.1 116.7 -7.4 6.6 Southeast Asia \*1 Plastics & Chemicals -1.8 78.9 77.1 6.3 7.1 +0.8 -0.3 1.0 Others 8.1 7.8 0.8 -0.1201.7 -9.5 15.9 Total 211.1 14.6 -1.3 Subsidiaries in China \*2 Fibers & Textiles 267.3 245.0 -22.3 21.2 20.9 -0.3 +2.1 2.5 3.5 Plastics & Chemicals 77.3 79.5 +1.0 26.7 1.9 1.7 -0.2 Others +6.6 33.3 25.6 Total 371.3 357.8 -13.6 26.1 +0.5 Films Subsidiaries Plastics & Chemicals 102.9 95.2 -7.7 6.8 7.7 +0.9

IT-related Products

Total

59.1

162.0

-0.1

+0.8

6.6

14.3

6.7

13.5

-1.5

-9.2

57.6

152.8

(Overseas) \*3

<sup>\*1:</sup> ITS, ETX, ISTEM, ACTEM, CENTEX, TPJ, PFR, PAB-G, TTS, LTX, TTTM, TPM, TCTI

<sup>\*2:</sup> TFNL, TSD, TJQ, TPN, TCH, TICH, TIHK, THK-G, TPCH-G, TPPH/TPPZ, TFH/TFZ, TBMC, TMQ, TFCC, TFN

### Number of Employees, Changes in Subsidiaries and Affiliates

#### **Number of Employees**

	End of Mar/16	End of Mar/17	Changes
Toray	7,223	7,220	-3
Japanese Consolidated Subsidiaries	10,520	10,657	+137
Overseas Consolidated Subsidiaries	28,096	28,371	+275
Total	45,839	46,248	+409

#### **Changes in Subsidiaries and Affiliates**

Number of companies

Changes in Sabsidianes an				
		End of Mar/16	End of Mar/17	Changes
Consolidated Subsidiaries	Japan	60	60	±0
(2)	Overseas	98	98	±0
(a)	Total	158	158	±0
Subsidiaries accounted for	Japan	26	26	±0
by Equity Method	Overseas	35	35	±0
(b)	Total	61	61	±0
Total Subsidiaries	Japan	86	86	±0
(a) . (b)	Overseas	133	133	±0
(a) + (b)	Total	219	219	±0
Affiliates accounted for	Japan	14	13	-1
by Equity Method	Overseas	21	23	+2
(c)	Total	35	36	+1
Companies subject to	Japan	100	99	-1
Consolidation	Overseas	154	156	+2
(a) + (b) + (c)	Total	254	255	+1



### II. Business Forecast for the Fiscal Year Ending March 2018 (Consolidated Basis)

### Forecast Summary for the Fiscal Year Ending March 2018

Billion yen

		FY Mar/17 FY Mar/18 Actual Forecast		Changes	
	1st Half	957.0	1,050.0	+93.0	(+9.7%)
Net Sales	2nd Half	1,069.5	1,170.0	+100.5	(+9.4%)
	Total	2,026.5	2,220.0	+193.5	(+9.6%)
	1st Half	76.3	78.0	+1.7	(+2.3%)
Operating Income	2nd Half	70.6	87.0	+16.4	(+23.2%)
	Total	146.9	165.0	+18.1	(+12.3%)
	1st Half	76.1	77.0	+0.9	(+1.2%)
Ordinary Income	2nd Half	67.7	85.0	+17.3	(+25.6%)
	Total	143.7	162.0	+18.3	(+12.7%)
Net Income	1st Half	53.4	47.0	-6.4	(-12.0%)
Attributable to	2nd Half	46.0	53.0	+7.0	(+15.2%)
Owners of Parent	Total	99.4	100.0	+0.6	(+0.6%)

		7.00 yen	,
Dividend per Share	ividend per Share 2nd Half		7.00 yen
	1st Half	7.00 yen	7.00 yen
Silaie	Total	62.17 yen	62.53 yen
Net Income per Share	2nd Half	28.77 yen	33.14 yen
	1st Half	33.40 yen	29.39 yen

Assumed exchange rate: 105 yen / US\$



### Forecast by Segment

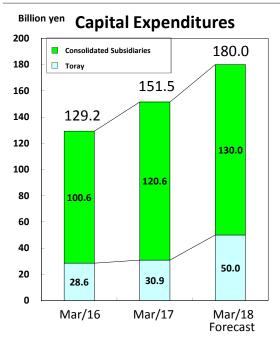
#### (Net Sales / Operating Income)

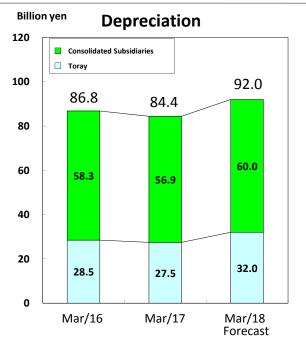
Billion yen

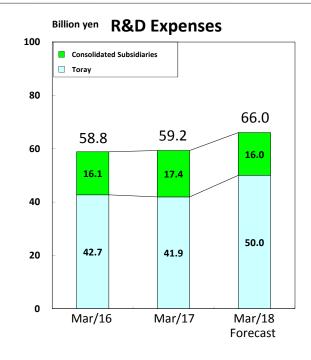
		FY Mar/17 Actual		FY Mar/18 Forecast			Changes			
		1st Half	2nd Half	Total	1st Half	2nd Half	Total	1st Half	2nd Half	Total
	Fibers & Textiles	400.2	456.0	856.1	425.0	500.0	925.0	+24.8	+44.0	+68.9
	Performance Chemicals	346.2	378.4	724.6	395.0	405.0	800.0	+48.8	+26.6	+75.4
	Carbon Fiber Composite Materials	80.6	81.1	161.6	85.0	95.0	180.0	+4.4	+13.9	+18.4
Net Sales	Environment & Engineering	96.4	116.1	212.5	110.0	125.0	235.0	+13.6	+8.9	+22.5
	Life Science	25.2	28.9	54.2	27.0	33.0	60.0	+1.8	+4.1	+5.9
	Others	8.4	9.0	17.4	8.0	12.0	20.0	-0.4	+3.0	+2.6
	Consolidated	957.0	1,069.5	2,026.5	1,050.0	1,170.0	2,220.0	+93.0	+100.5	+193.5
	Fibers & Textiles	34.6	32.2	66.8	37.0	39.0	76.0	+2.4	+6.8	+9.2
	Performance Chemicals	29.6	32.2	61.8	36.0	38.0	74.0	+6.4	+5.8	+12.2
	Carbon Fiber Composite Materials	16.0	7.9	24.0	11.0	13.0	24.0	-5.0	+5.1	+0.0
Operating	Environment & Engineering	5.3	6.5	11.7	4.5	8.5	13.0	-0.8	+2.0	+1.3
Income	Life Science	0.7	1.4	2.1	0.5	2.5	3.0	-0.2	+1.1	+0.9
	Others	0.5	2.1	2.6	1.0	1.5	2.5	+0.5	-0.6	-0.1
	Adjustment	▲ 10.5	▲ 11.7	▲ 22.1	<b>▲</b> 12.0	<b>▲</b> 15.5	▲ 27.5	-1.5	-3.9	-5.4
	Consolidated	76.3	70.6	146.9	78.0	87.0	165.0	+1.7	+16.4	+18.1

The company has changed the reporting segments from six reporting segments which were "Fibers & Textiles", "Plastics & Chemicals", "IT-related Products", "Carbon Fiber Composite Materials", "Environment & Engineering" and "Life Science" to five reporting segments which are "Fibers & Textiles", "Performance Chemicals", "Carbon Fiber Composite Materials", "Environment & Engineering" and "Life Science" from FY March 2018. Accordingly, the actual figures of FY March 2017 have been restated to reflect the changes in reporting segments.

# Trends in Capital Expenditures, Depreciation and R&D Expenses







#### **Major Capital Expenditure Projects**

[FY March 2017] Toray Carbon Fibers America, Inc.: Carbon fiber TORAYCA® prepreg integrated production facilities

Toray Battery Separator Film Korea Limited: Polyethylene film SETELA® production facilities

Toray Advanced Materials Korea Inc.: PPS resin TORELINA® production facilities

[FY March 2018] Toray Battery Separator Film Korea Limited: Polyethylene film SETELA® production facilities

Toray Advanced Textile Mexico, S.A. de C.V.: Automobile airbag nylon fiber and fabric production facilities

Zoltek Companies, Inc.: Large tow ZOLTEK™ carbon fiber production facilities

Alcantara S.p.A.: Alcantara® production facilities



<Reference>
Major Results of
Medium-term Management Program
"Project AP-G 2016"

#### **Green Innovation Business Expansion (GR) Project**

#### Main Initiatives in FY 2016

<Expansion of fuel cell-related materials>

- Supplied carbon fiber material to Honda Motor's fuel cell vehicle CLARITY FEUL CELL. (April 2016)
- Applied carbon paper for electrode substrates of fuel cell stacks and highstrength carbon fiber for high-pressure hydrogen storage tanks.



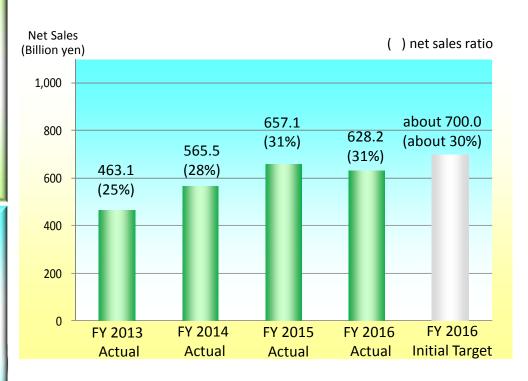
- Decided to establish a large-scale production facility for fuel cell electrode substrates in Japan (February 2017)
- Aims to complete the construction in May 2018.

<Expansion of battery separator film (BSF) business>

- Expanded production capacity in the Republic of Korea (December 2016)
- Expanded production capacity by 130% and started operation at Toray Battery Separator Film Korea.



#### **Net Sales of Green Innovation Businesses**





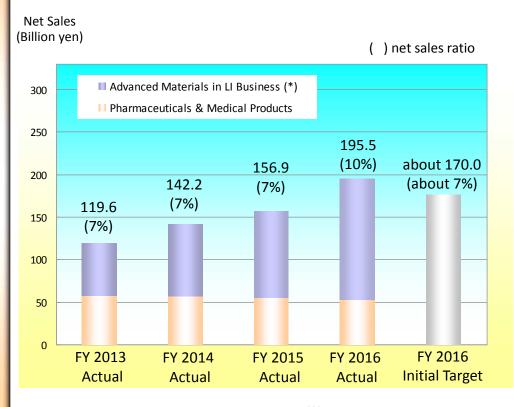
#### **Life Innovation Business Expansion (LI) Project**

#### Main Initiatives in FY 2016

#### < Expansion of Advanced Materials >

- Started medical applications of hitoe<sup>™</sup>, a functional material for vital signs monitoring (August 2016)
- Submitted and completed registration to the Pharmaceuticals and Medical Devices Agency as a general medical device.
- Increased production capacity of PP spunbond for hygiene applications in Indonesia (September 2016)
- The annual production capacity of PP spunbond for hygiene applications increased to 37 tons in September 2016.
- Decided to install spunbond fabric development equipment in Japan (March 2017)
- Plan to establish the new R&D facility at the Shiga Plant and start its operation in November 2017.
- <Expansion of Pharmaceuticals / Medical Devices>
- Approved to start clinical trials of "TRK-950", for treatment of tumors (February 2017)
- **■** Concluded license agreement for RORyt inhibitor (March 2017)
- Concluded license agreement with Maruho Co., Ltd. with worldwide exclusive rights to develop, manufacture and commercialize a ROR $\gamma$ t inhibitor.

#### **Net Sales of Life Innovation Businesses**



(\*)Toray Group estimation



#### Asia, Americas and Emerging Country Business Expansion (AE-II) Project

#### Main Initiatives in FY 2016

#### <China>

- Opening ceremony of a water-treatment joint venture held in China (October 2016)
- Established Toray WBD Membrane Technology (JS) Co., Ltd (TWMT) in Yancheng City, Jiangsu Province.

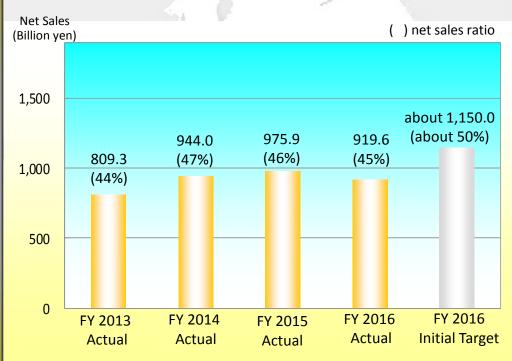
#### <Americas>

- Decided to enhance the production facilities for large tow carbon fiber in Mexico (February 2017)
  - Increase of production capacity by 5,000 tons annually at Zoltek Company's Mexico plant.
  - Operation expected to start at the end of 2017.
- Decided to newly establish an automobile airbag nylon fiber and fabric business in Mexico (July 2016)
  - Plan to develop nylon fibers production capacities of 10,000 tons / year and fabric production facilities.
  - Plan to start operation in FY 2018.

#### < Emerging Countries, Others>

- Decided to increase production capacity of high-performance polypropylene spunbond nonwoven fabric in the Republic of Korea (June 2016)
  - Plan to increase about 18,000 tons / year.
  - Plan to start operation in FY 2018.

#### Net Sales of Asia, Americas and Emerging Country Businesses





**Total Cost Reduction (TC-III) Project** 

Reduced 194.9 billion yen from FY 2014 to FY 2016

Continuation of TC-II

- ◆Continue activities of variable costs reduction (over 3% each year and over 10% in 3 years)
- ◆Control fixed costs through P-ratio(\*) accounting method (P-ratio = under 0.96 each fiscal year )
- **◆**Activities involve employees groupwide

Innovation of
Production
Process

Total
Operational Cost
Reduction in
Sales and
Marketina

**New Activities** 

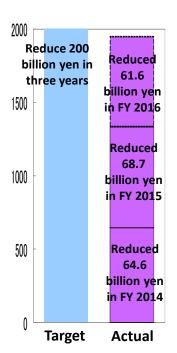
- ◆Set up innovative production processes to achieve drastic cost reductions based on new perspectives and approaches
- **◆**Collaboration between research, technical, production and engineering departments to pursue innovation groupwide
- ◆Establish a highly competitive supply chain, by analyzing and understanding the operational costs and logistics systems

Results of FY 2016

Variable Costs:
Reduced 29.5
billion yen
(Reduction Ratio 3.4%)
Fixed Costs:
Reduced 20.1
billion yen
(P-ratio=1.02)

Effects from
Innovation of
Production Process and
Total Operational
Cost Reduction in
Sales and Marketing

Total: 12.0 billion yen



<sup>\*</sup>P(Performance)-ratio= fixed cost growth rate/ marginal profit growth rate. Target: less than 1.0 or monitored by division under budget.

Descriptions of predicted business results, projections, and business plans for the Fiscal Year Ending March 2018 contained in this material are based on predictive forecasts of the future business environment made at the present time.

The material in this presentation is not a guarantee of the Company's future business performance.

