Board of Directors	Corporate Strategic Planning Division
	General Administration & Legal Division
President & Executive Vice Presidents	Personnel & Industrial Relations Division
	Finance & Controller's Division
	Investor Relations Dept.
	Corporate Communications Dept.
	Auditing Dept.
Executive Committee & Board of Senior Vice Presidents	Intellectual Property Division
	Information Systems Division
	Purchasing & Logistics Division
	International Division
	Advertising Dept.
	Corporate Marketing Planning Dept.
	Automotive Material Strategic Planning Dept.
	Global Environment Business Strategic Planning Dept.
	Life Innovation Business Strategic Planning Dept.
	Branch
	Affiliated Companies Division
	Fibers & Textiles Division
	Resins & Chemicals Division
Board of Corporate Auditors	Films Division
	Torayca & Advanced Composites Division
Corporate Auditors	Electronic & Information Materials Division
	Pharmaceuticals & Medical Products Division
	Water Treatment & Environment Division
	HS Business Development Dept.
	Product Safety & Quality Assurance Planning Dept.
	Technology Center
	- Manufacturing Division
	Engineering Division
	Research & Development Division