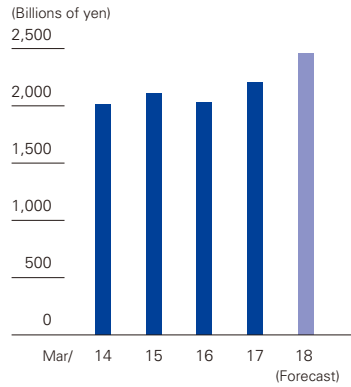


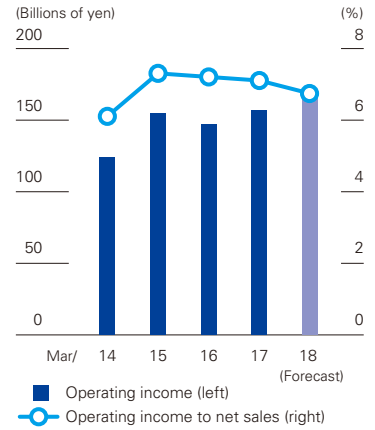
Financial & Non-financial Highlights

Financial Highlights

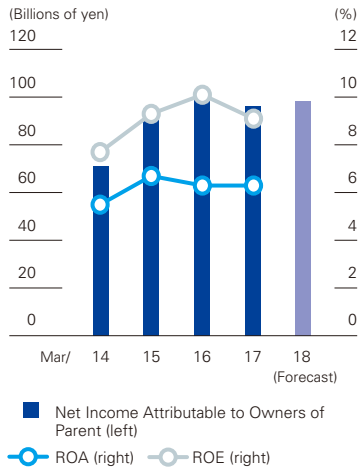
Net sales



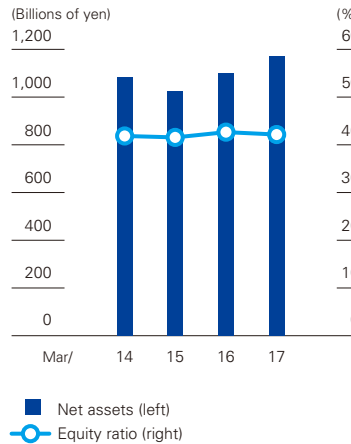
Operating Income and Operating Income to Net Sales



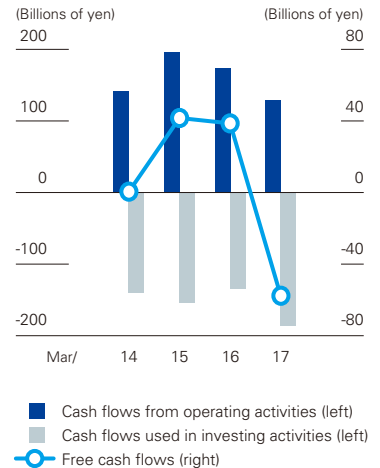
ROA, ROE and Net Income Attributable to Owners of Parent



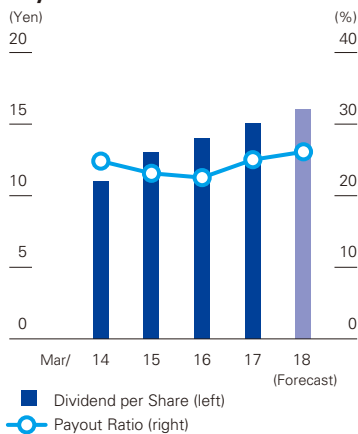
Net Assets and Equity Ratio



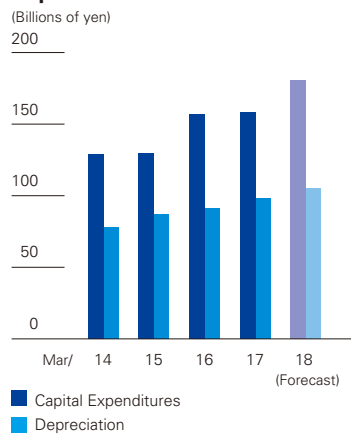
Cash Flows



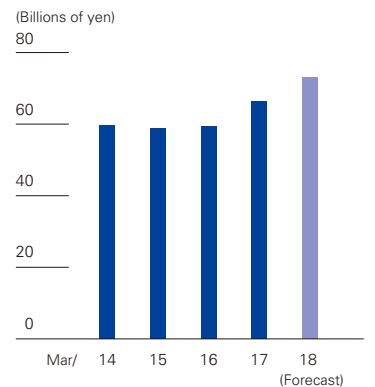
Dividend per Share and Payout Ratio



Capital Expenditures and Depreciation



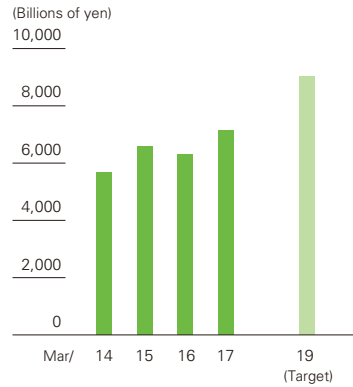
R&D Expenses



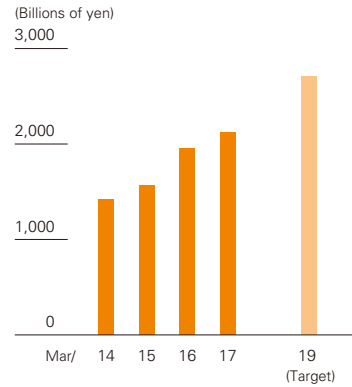
* Total of tangible assets and intangible assets (excluding goodwill)

Non-financial Highlights

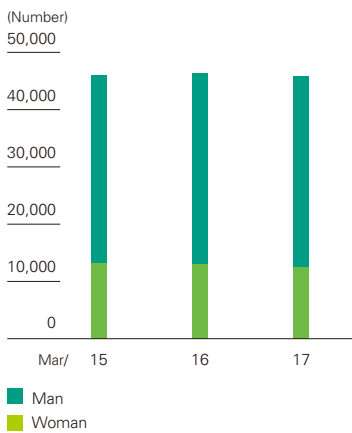
Net Sales of Green Innovation Businesses



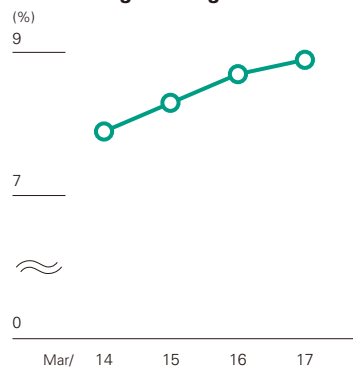
Net Sales of Life Innovation Businesses



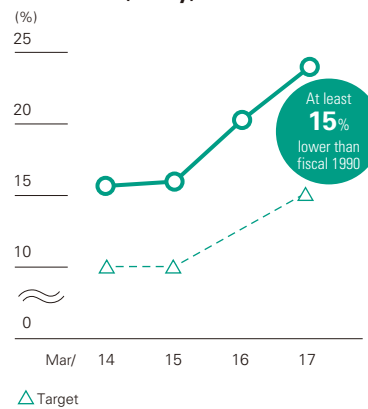
Number of Employees by Gender



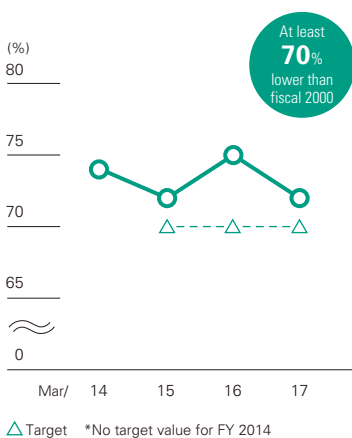
Percentage of Woman in Unit Manager or Higher Positions



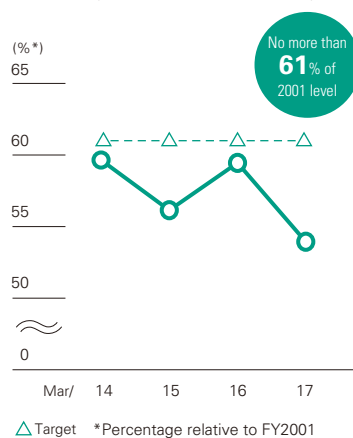
Reduction of Greenhouse Gas Emissions (Toray)



Reduction of Atmospheric VOC Emissions



Comparative Water Usage per Unit of Sales



Waste Recycling Rate

