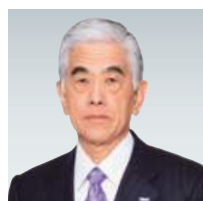


Board of Directors and Corporate Auditors

(As of June 25, 2019)



President and Representative Member of the Board

Akihiro Nikkaku

Chief Executive Officer, Chief Operating Officer

1973 Joined the Company
2001 General Manager, Engineering Division; General Manager, Second Engineering Dept.
2002 Vice President (Member of the Board)
2004 Senior Vice President (Member of the Board & Member of the Executive Committee)
2006 Senior Vice President (Member of the Board & Member of the Executive Committee)
2007 Executive Vice President and Representative Member of the Board
2010 President and Representative Member of the Board (incumbent)



Executive Vice President and Representative Member of the Board

Koichi Abe

In charge of Intellectual Property Division, Global Environment Business Strategic Planning Dept., and Life Innovation Business Strategic Planning Dept.; General Manager, Technology Center, General Manager, Toray Human Resources Development Center

1977 Joined the Company
2004 General Manager, Aichi Plant
2005 Vice President (Member of the Board)
2009 Senior Vice President (Member of the Board)
2011 Senior Vice President (Member of the Board & Member of the Executive Committee)
2013 Senior Vice President and Representative Member of the Board
2014 Executive Vice President and Representative Member of the Board (incumbent)



Executive Vice President and Representative Member of the Board

Ryo Murayama

In charge of Marketing and Sales; in charge of Corporate Marketing Planning Dept., and branches; General Manager, Affiliated Companies Division

1973 Joined the Company
2005 General Manager, LCD Materials Division
2008 Vice President (Member of the Board)
2010 Senior Vice President (Member of the Board)
2013 Senior Vice President (Member of the Board and Member of the Executive Committee)
2018 Executive Vice President and Representative Member of the Board (incumbent)



Executive Vice President and Representative Member of the Board

Yukichi Deguchi

General Manager, Corporate Strategic Planning Division; General Manager, Quality Assurance Division; in charge of Legal & Compliance Division (Security Trade Administration Dept.), HS Business Development Dept.

1973 Joined the Company
2009 Assistant General Manager, Research & Development Division
2009 Vice President (Member of the Board)
2012 Senior Vice President (Member of the Board)
2014 Senior Vice President (Member of the Board and Member of the Executive Committee)
2018 Executive Vice President and Representative Member of the Board (incumbent)



Senior Vice President (Member of the Board and Member of the Executive Committee)

Mitsuo Ohya

General Manager, Fibers & Textiles Division; General Manager, Osaka Head Office

1980 Joined the Company
2009 General Manager, Industrial & Textile Fibers Division
2012 Vice President (Member of the Board)
2014 Retired from Vice President (Member of the Board)
President and Representative Member of the Board, Toray International, Inc.
2016 Senior Vice President (Member of the Board & Member of the Executive Committee) (incumbent)



Senior Vice President (Member of the Board and Member of the Executive Committee)

Hiroshi Otani

General Manager, Water Treatment & Environment Division; Chairman, Toray Asia Pte. Ltd. (part-time)

1978 Joined the Company
2011 Assistant General Manager, Water Treatment & Environment Division
2011 Vice President (Member of the Board)
2014 Senior Vice President (Member of the Board)
2018 Senior Vice President (Member of the Board & Member of the Executive Committee) (incumbent)



Senior Vice President (Member of the Board and Member of the Executive Committee)

Toru Fukasawa

General Manager, Finance & Controller's Division

1978 Joined the Company
2010 Chief Executive Representative for America; Chief Representative for America; Chairman, Toray Holding (U.S.A.), Inc.; President, Toray Industries (America), Inc.
2012 Vice President (Member of the Board)
2015 Senior Vice President (Member of the Board)
2018 Senior Vice President (Member of the Board & Member of the Executive Committee) (incumbent)



Senior Vice President (Member of the Board and Member of the Executive Committee)

Kazuo Morimoto

General Manager, Torayca & Advanced Composites Division; Chairman, Toray Carbon Fibers Europe S.A. (part-time)

1975 Joined the Company
2008 General Manager, Purchasing & Logistics Division
2009 Vice President (Member of the Board)
2012 Retired from Vice President (Member of the Board)
Chief Executive Representative for the Americas; Chairman, Toray Holding (U.S.A.), Inc.; President, Toray Industries (America), Inc.
2015 President and Representative Member of the Board, Du Pont-Toray Co., Ltd.
2017 Senior Vice President (Member of the Board)
2018 Senior Vice President (Member of the Board & Member of the Executive Committee) (incumbent)



Senior Vice President (Member of the Board and Member of the Executive Committee)

Osamu Inoue

General Manager, Films Division; Chairman, Toray Films Europe S.A.S. (part-time)

1976 Joined the Company
2008 Chairman, Toray Plastics Europe S.A.S.; Chairman, Toray Films Europe S.A.S.
2010 Vice President (Member of the Board)
2012 Retired from Vice President (Member of the Board)
President and Representative Member of the Board, Toray Battery Separator Film Co., Ltd.
2017 Assistant General Manager, Films Division
Senior Vice President (Member of the Board)
2018 Senior Vice President (Member of the Board & Member of the Executive Committee) (incumbent)



Senior Vice President
(Member of the Board)

Hirofumi Kobayashi

General Manager, Pharmaceuticals & Medical Products Division

- 1983 Joined the Company
- 2011 General Manager, Electronic & Information Materials Division (Technology and Manufacturing)
- 2013 Vice President (Member of the Board)
- 2016 Senior Vice President (Member of the Board) (incumbent)



Senior Vice President
(Member of the Board)

Tetsuya Tsunekawa

General Manager, Research & Development Division; General Manager, Basic Research Center

- 1984 Joined the Company
- 2012 General Manager, Tsuchiura Plant
- 2014 Vice President (Member of the Board)
- 2016 Senior Vice President (Member of the Board) (incumbent)



Senior Vice President
(Member of the Board)

Takashi Fujimoto

General Manager, Information Systems Division, Purchasing & Logistics Division; General Manager, Engineering Division

- 1980 Joined the Company
- 2014 Vice President and Representative Member of the Board, Toray Precision Co., Ltd.
- 2016 Vice President (Member of the Board)
- 2018 Senior Vice President (Member of the Board) (incumbent)



Senior Vice President
(Member of the Board)

Kazuyuki Adachi

General Manager, Manufacturing Division; General Manager, Textile Technology & Manufacturing Division

- 1980 Joined the Company
- 2004 President, Toray Textiles Central Europe s.r.o.
- 2013 Director, Toray Industries (China) Co., Ltd.; Chairman and President, Toray Sakai Weaving & Dyeing (Nantong) Co., Ltd.
- 2016 Director, Toray Industries (Thailand) Co., Ltd.; President, Luckytex (Thailand) Public Company Limited
- 2018 Senior Vice President (Member of the Board) (incumbent)



Vice President
(Member of the Board)

Shigeki Taniguchi

General Manager, Personnel & Industrial Relations Division

- 1983 Joined the Company
- 2015 General Manager, General Administration & Legal Division; General Manager, General Administration Dept.
- 2016 Vice President (Member of the Board) (incumbent)



Vice President
(Member of the Board)

Hideki Hirabayashi

In charge of CSR; General Manager, Legal & Compliance Division; General Manager, General Administration & Communications Division; General Manager, Tokyo Head Office

- 1981 Joined the Company
- 2016 General Manager, General Administration & Legal Division; General Manager, General Administration Dept.
- 2017 Vice President (Member of the Board) (incumbent)



Vice President
(Member of the Board)

Hiroshi Enomoto

General Manager, Electronic & Information Materials Division

- 1983 Joined the Company
- 2012 General Manager, Electronic Materials Division, General Manager, Electronic & Information Materials Dept.
- 2018 Vice President (Member of the Board) (incumbent)



Vice President
(Member of the Board)

Nobuyuki Inohara

General Manager, Resins & Chemicals Division

- 1983 Joined the Company
- 2005 General Manager, Polyester Polymers Dept.
- 2010 General Manager, Torayca Reinforced Plastics Dept.
- 2013 General Manager, Resins Division & General Manager, Torayca Reinforced Plastics Dept.
- 2014 General Manager, Resins Division
- 2015 President and Representative Member of the Board, Toray Plastics Precision Co., Ltd.
- 2019 Vice President (Member of the Board) (incumbent)



Outside Director
Kunio Ito

- 2002 Dean, Graduate School of Commerce and Management and Faculty of Commerce and Management, Hitotsubashi University
- 2004 Executive Vice President and Board Member, Hitotsubashi University
- 2013 Director, Kobayashi Pharmaceutical Co., Ltd. (incumbent)
- 2014 Director, Seven & i Holdings Co., Ltd. (incumbent)
- Vice President (Member of the Board) of the Company (incumbent)
- 2018 Research Professor, Department of Business Administration, Hitotsubashi University Business School (incumbent)



Outside Director
Ryoji Noyori

- 1997 Dean, Graduate School of Science and School of Science, Nagoya University
- 2001 Director, TAKASAGO INTERNATIONAL CORPORATION (incumbent)
- 2003 President, RIKEN
- 2004 Special Professor, Nagoya University (incumbent)
- 2015 Director-General, Center for Research and Development Strategy, Japan Science and Technology Agency (incumbent)
- Vice President (Member of the Board) of the Company (incumbent)



Corporate Auditor
Shogo Masuda

- 1975 Joined the Company
- 2006 Assistant General Manager, Affiliated Companies Division; General Manager, Affiliated Companies Administration Dept.; General Manager on Special Assignment, Corporate Strategic Planning Division
- 2007 Vice President (Member of the Board)
- 2011 Senior Vice President (Member of the Board)
- 2016 Senior Vice President (Member of the Board & Member of the Executive Committee)
- 2017 Corporate Auditor (incumbent)



Corporate Auditor
Shoshiro Taneichi

- 1979 Joined the Company
- 2012 General Manager, Shiga Plant
- 2016 Corporate Auditor (incumbent)



Outside Corporate Auditor
Toshio Nagai

- 2008 Chief Research Officer, Supreme Court
- 2012 President, Hiroshima High Court
- 2013 President, Osaka High Court
- 2014 Mandatorily retired
- Registered as a lawyer (The Dai-ichi Tokyo Bar Association)
- Takusyou Sogo Law Office (incumbent)
- 2015 Outside Corporate Auditor of the Company (incumbent)
- 2016 Outside Corporate Auditor, SUMITOMO CORPORATION (incumbent)



Outside Corporate Auditor
Kazuya Jono

- 1977 Joined Mitsui Bank, Limited
- 2005 Executive Officer, Sumitomo Mitsui Banking Corporation
- 2007 Managing Executive Officer, Sumitomo Mitsui Banking Corporation
- 2010 Senior Managing Director, Sumitomo Mitsui Banking Corporation
- 2012 Retired
- Representative Director, President & CEO, Citibank Japan Ltd.
- 2014 Retired
- 2015 Outside Corporate Auditor of the Company (incumbent)
- 2019 Outside Corporate Auditor, Brother Industries (incumbent)



Outside Corporate Auditor
Hiroyuki Kumasaka

- 1973 Joined FUSO Audit Corporation (later MISUZU Audit Corporation)
- 2007 Chairs of the Board of Council; Head, Tokyo Office, the Audit Corporation
- Representative Liquidator, the Audit Corporation
- 2008 Outside Corporate Auditor, MATSUDA SANGYO CO., LTD.
- 2011 External Corporate Auditor of the Board, Japan Airlines Co., Ltd.
- 2015 Outside Audit and Supervisory Committee Member, MATSUDA SANGYO CO., LTD.
- 2019 Outside Corporate Auditor of the Company (incumbent)