

TORAY IR Seminar R&D of Toray Group's Water Treatment Business and Separation Membrane

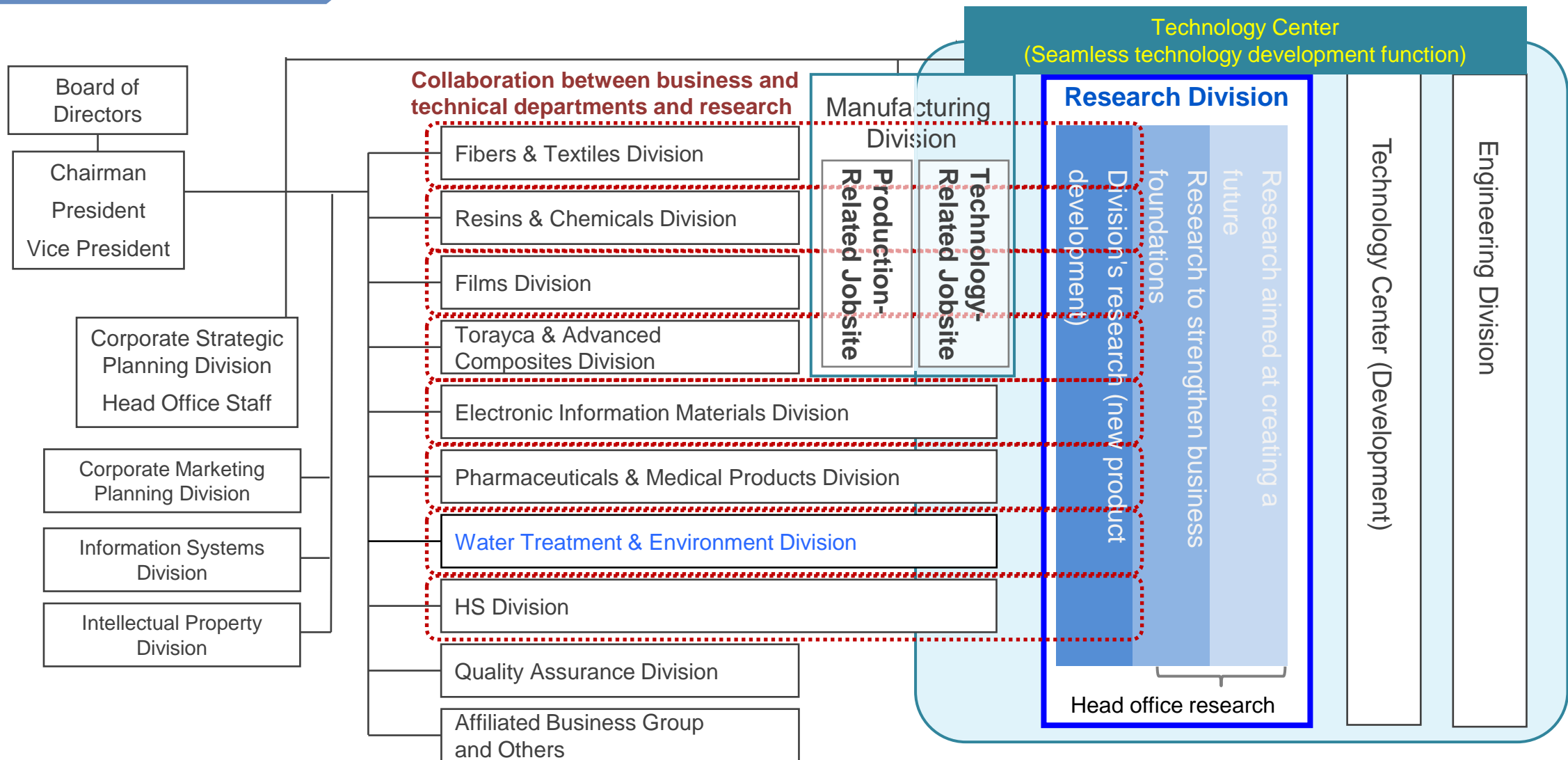
March 28, 2025

**Yuichiro Iguchi
Corporate Vice President
General Manager of Research Division,
Toray Industries, Inc.**

- I. R&D Efforts in Water Treatment Business**
- II. New Development of Separation Membrane Technology**
- III. Future Perspectives**

R&D Efforts in Water Treatment Business

R&D Structure



Promote divisional research that is integrated with each business division, as well as head office research that looks ahead to the future from a business and company-wide perspective

Toray's separation membrane-related products and technologies



Toray's Membrane-Related Business

Water Treatment Business

Products that provides clean water, and reducing environmental impact

Size separation (μm)

0.001

0.01

0.1

1

10



RO

Target of removal

Monovalent ion
Small molecule



NF

Multivalent ion
Agrochemicals and organic substances



UF

High polymer
Virus
Colloid

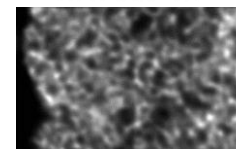


MBR

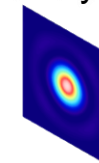
Microorganism
Turbidity component

Advanced analysis

RO pore structure

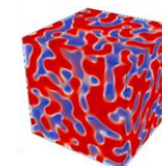


Radiant light analysis



Sub-nanoscale pore analysis

DX Control



DX Simulation to control structural factors

Module Structural Design

Hollow fiber membrane



Module design which utilizes membrane performance

Medical Products

For better medical care and hygiene for people worldwide

Innovative blood purification column

TORAYLIGHT™

FILTRYZER™

FILTREL™



• Non-fouling artificial kidneys

• β2-MG high adsorption technology

New Businesses

Highly functional separating membranes by deepening and fusing Toray's technology

(1) Biopharmaceutical separation membrane

Water treatment

×

Medical products



• Inhibition of clogging
• Improving drug yield

(2) All-carbon CO₂ separation membrane

Water treatment

×

Carbon fiber



• High selective separation property
• High durability

R&D Strategies of RO Membranes

1. Promote steady technological development to realize a stable water supply

(1) Expand market share of seawater desalination



(2) Expand RO membrane business for brackish water



R&D Strategy

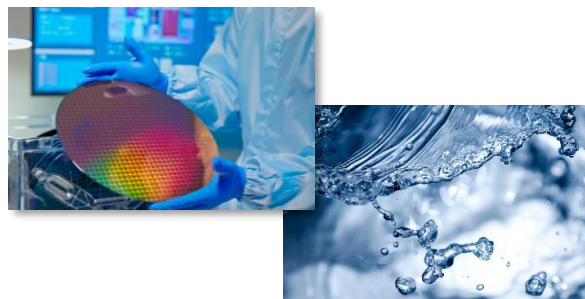
Total cost reduction through durability and water permeability improvement



Develop new products that contribute to the reduction of the use of chemicals and electricity

2. Promote upfront development, aiming for expansion in growth areas

(1) Ultrapure water for semiconductors



(2) Wastewater reuse



R&D Strategy

Improve separation property in line with client requirements



Pursue extreme removal of neutral molecules

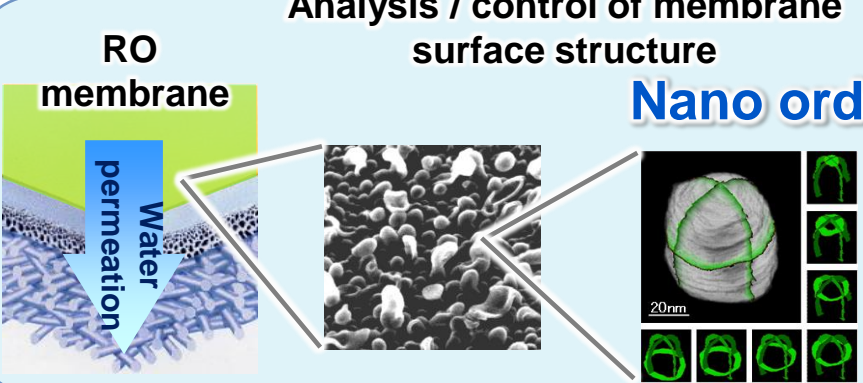
Progress of RO Membrane: Strengths of Our Membrane

RO membrane

Water permeation

Analysis / control of membrane surface structure

Nano order



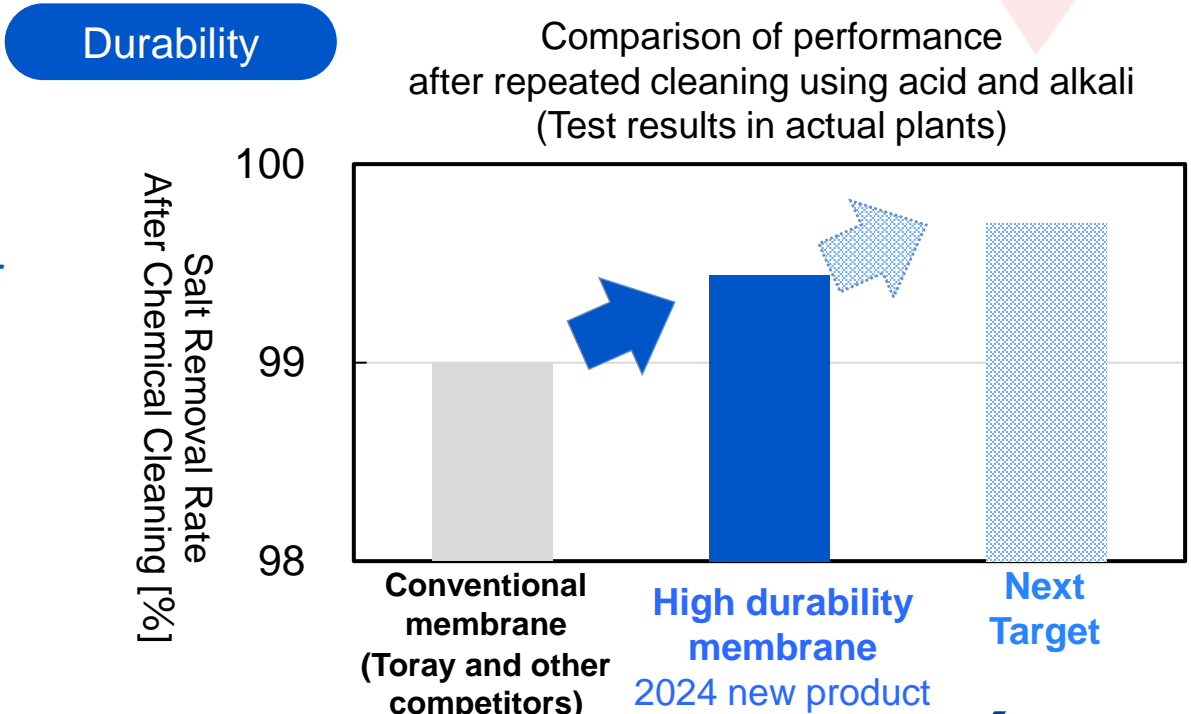
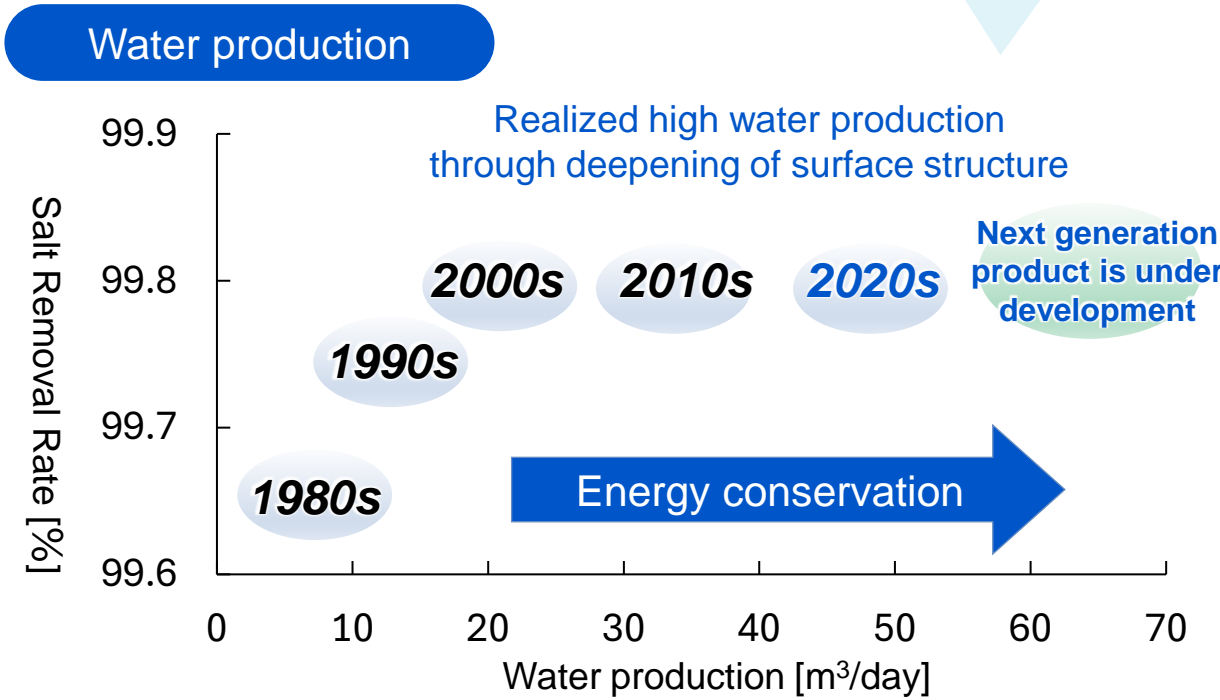
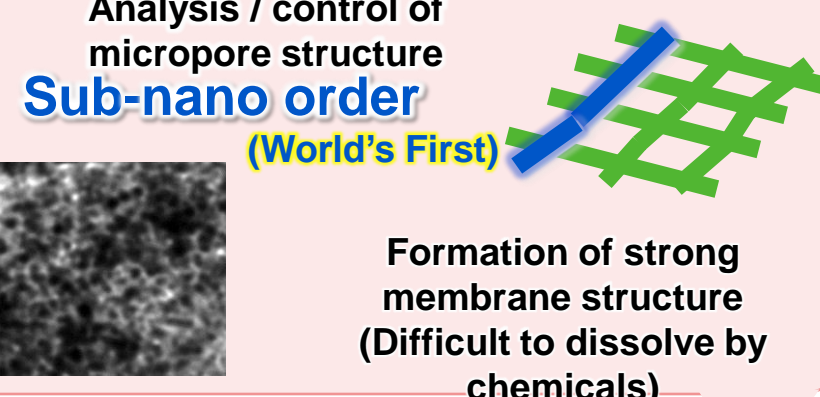
Advanced analysis
(Toray Research Center)



Analysis / control of micropore structure

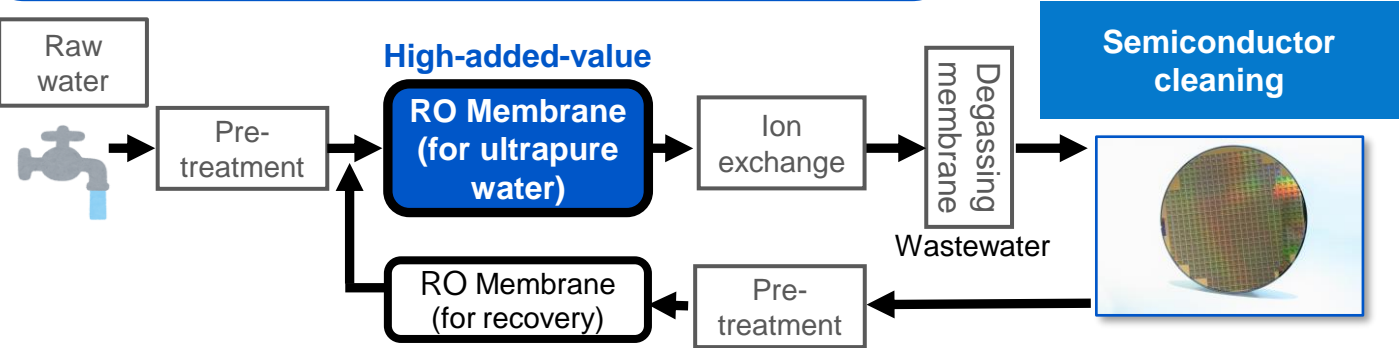
Sub-nano order
(World's First)

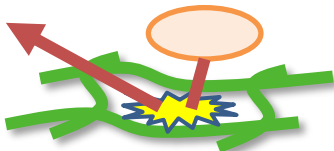




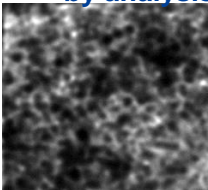

Formation of strong membrane structure
(Difficult to dissolve by chemicals)



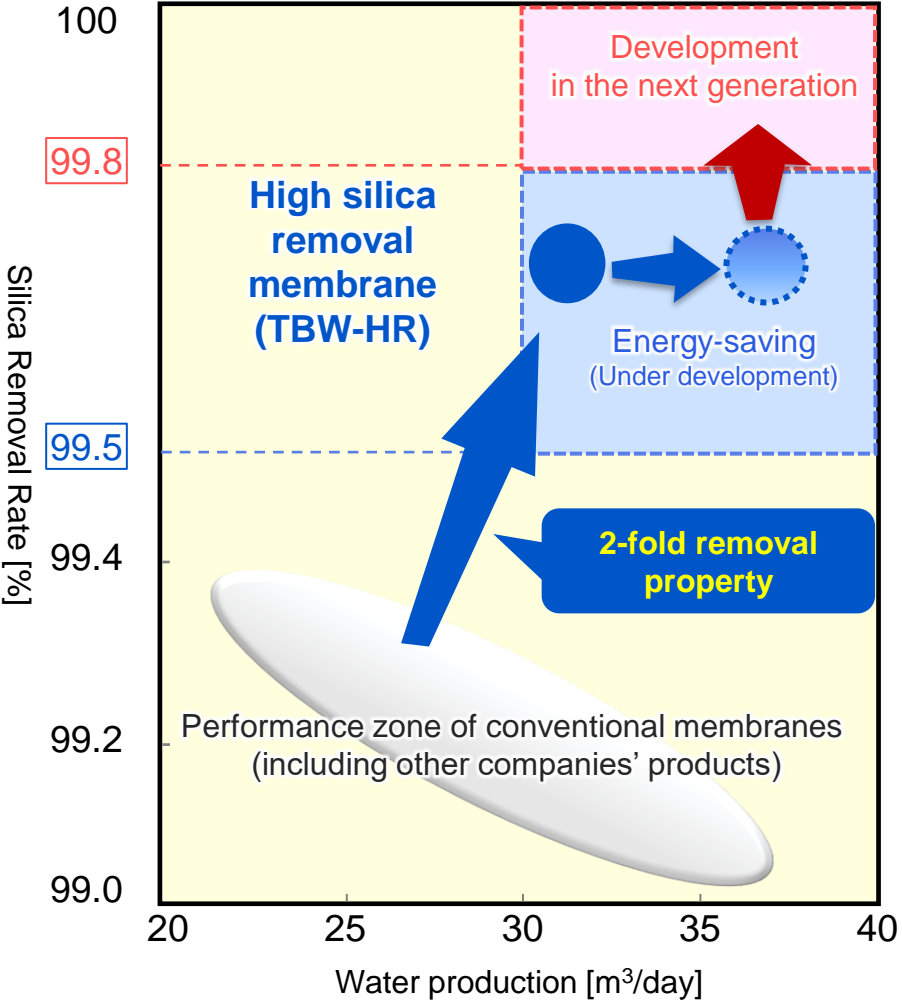
Progress of RO Membrane: High-function Products for the Semiconductor Field

Ultrapure water production process for semiconductors



Impurities	Ion (Na ⁺ , SO ₄ ²⁻ , etc.)	Neutral molecule (silica, boron, urea)				
Removal Mechanism	 <p>Separating functional layer (polyamide)</p> <p>Charge repulsion + pore size</p>	Pore size only		Difficulty in removal		
		Radius (nm)	0.14	0.23	0.25	0.36
		 Water H ₂ O	 Urea CO(NH ₂) ₂	 Boron B(OH) ₃	 Silica SiO ₂	
		Membrane structure design by analysis x film production technology				
		 RO pore structure	AI			

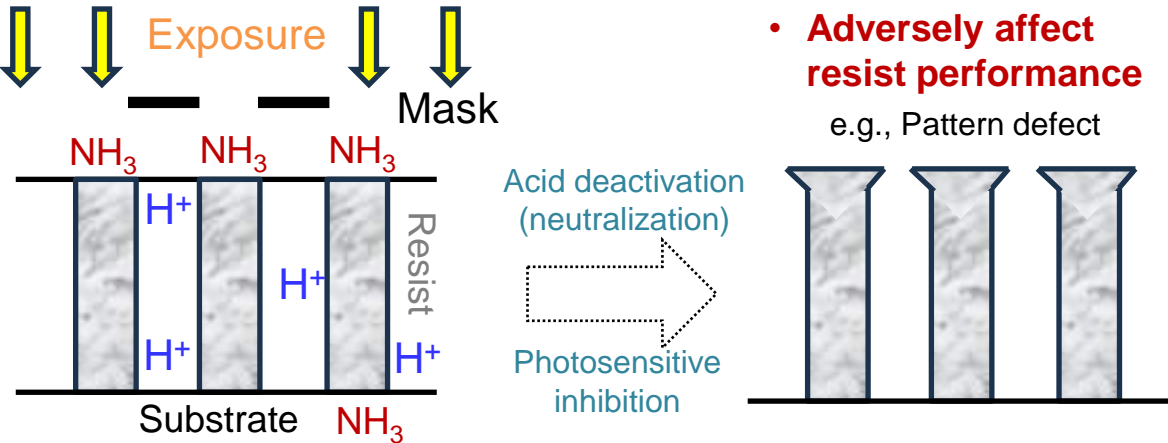
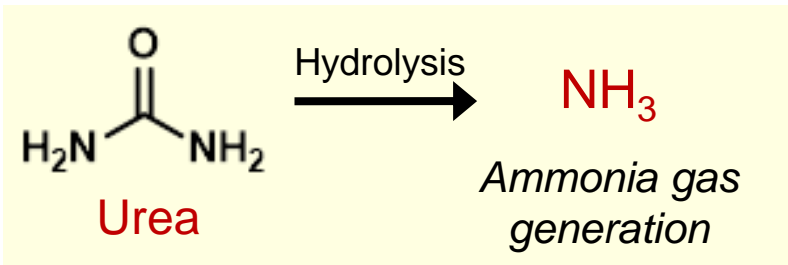
High silica removal membrane



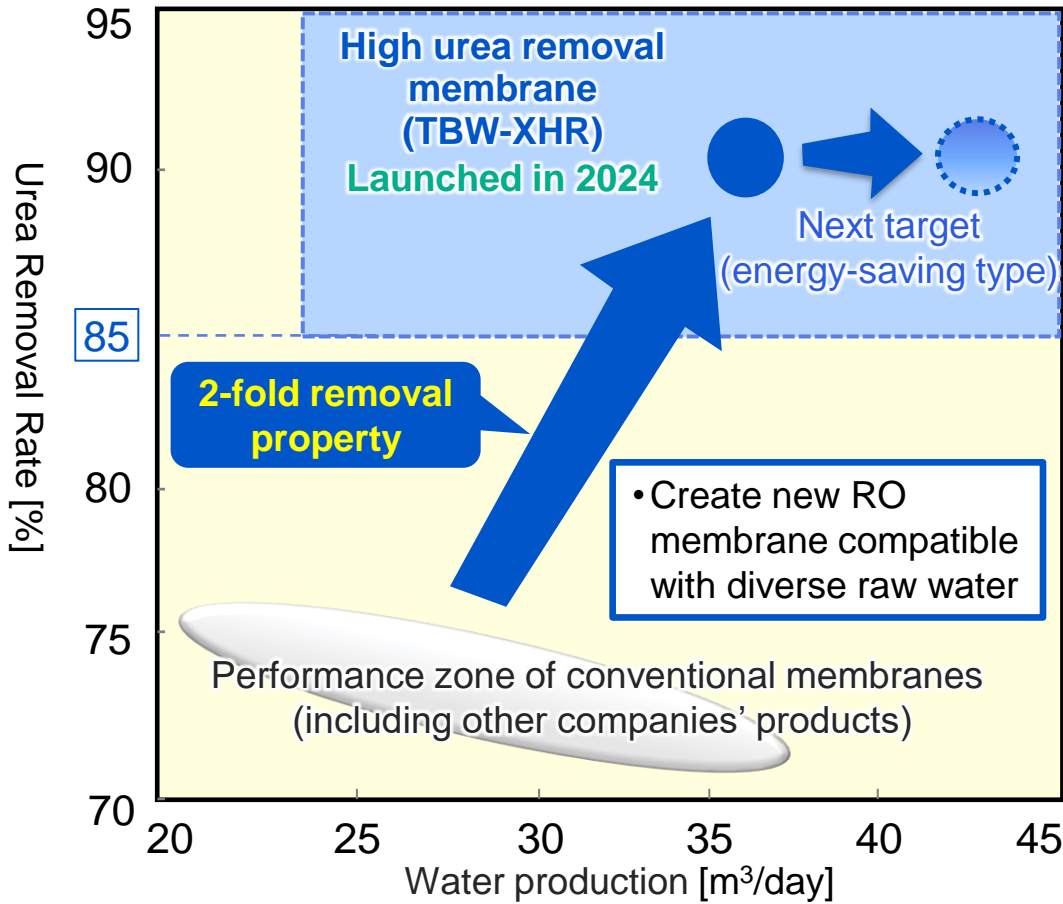
Progress of RO Membrane: New Development for the Semiconductor Field

Ultrapure water for semiconductors

- Consideration for utilization of recycled wastewater is proceeded in response to water source shortage
- **Sewage-derived urea generates ammonia by hydrolysis**



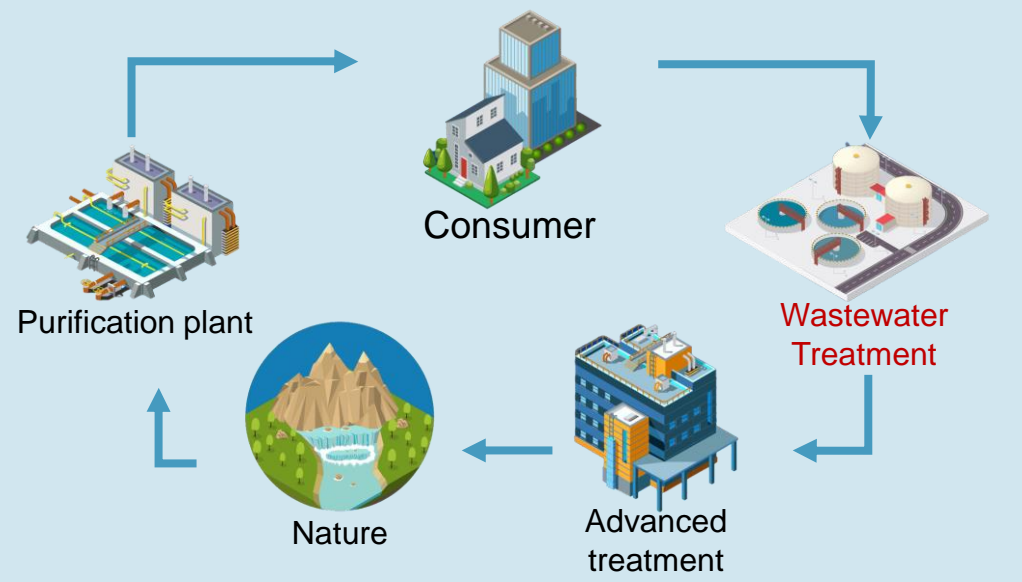
High urea removal membrane



Launch of high urea removal membrane to contribute to the issue of water source shortage in the semiconductor field

Progress of RO Membrane: Recycled Wastewater Applications

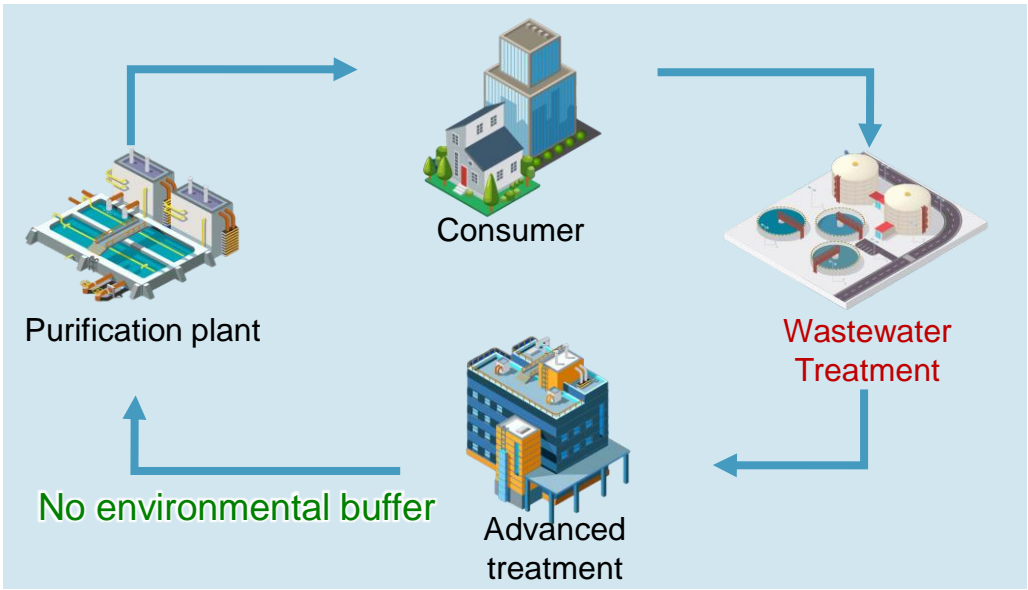
IPR: Indirect Potable Reuse



Trend in
USA



DPR: Direct Potable Reuse



✓ **Consumer psychology to improve safety**

Contribution of Toray's membrane

San Diego Pure Water [California]

Toray's membrane is used in the project aimed for DPR



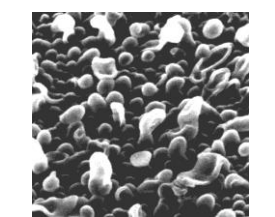
Toray RO membrane

Low water production cost, safety, and security realized by using Toray RO membrane

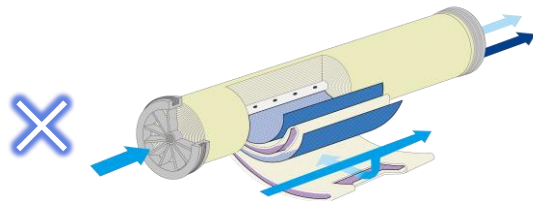
Toray's membrane is increasingly being used in wastewater reuse due to its high durability and high neutral molecule removal property

Efforts to Reduce CO₂ Through Progress in Membrane Technologies

1. Reduction of energy for operation through higher water production



Membrane structure control



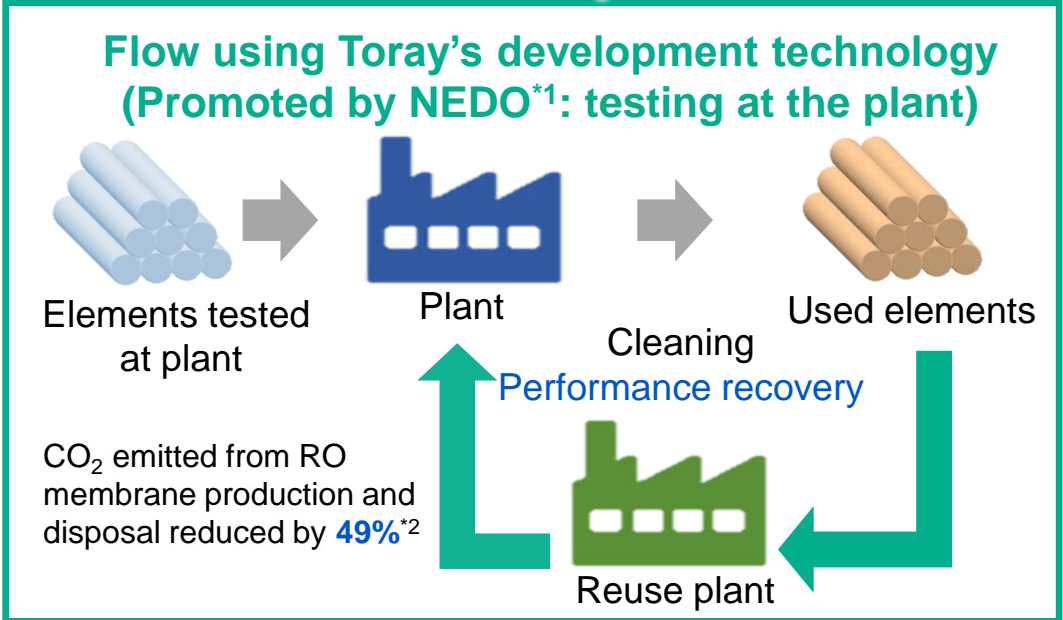
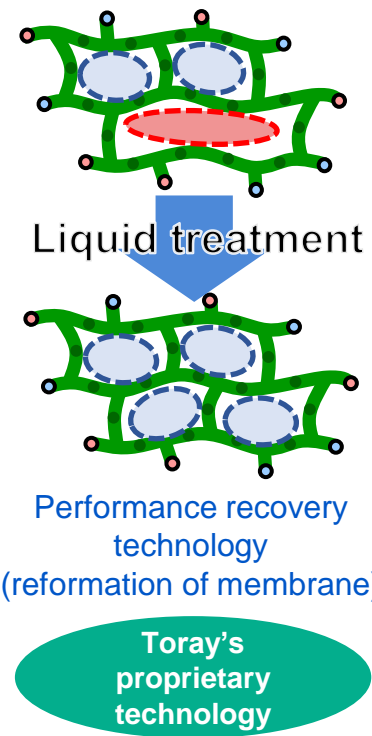
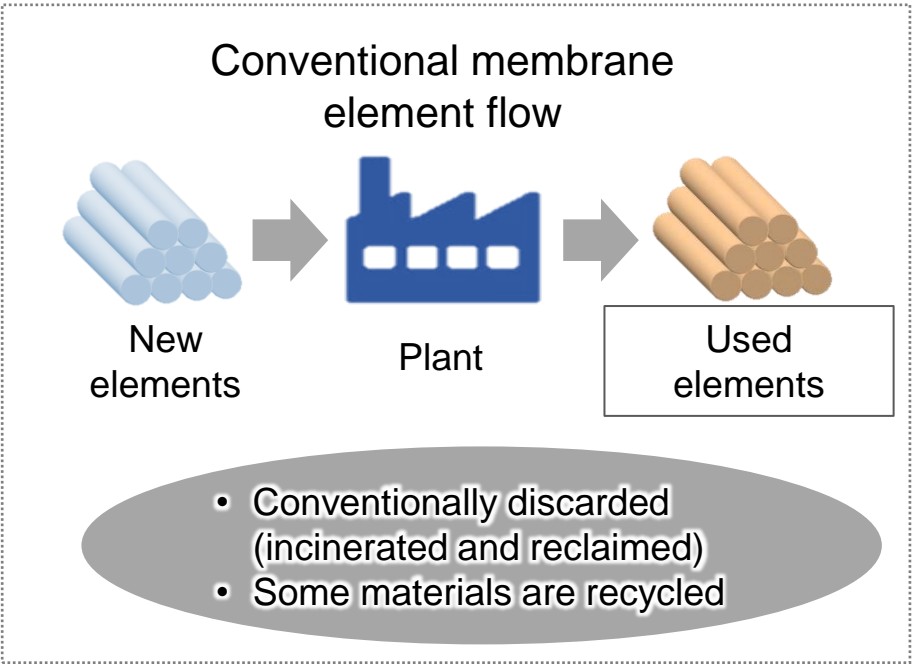
Element structural design

High water-making membrane element reduces pump power



Contributing to reduction of CO₂ emissions from plants

2. Reuse of RO membrane elements



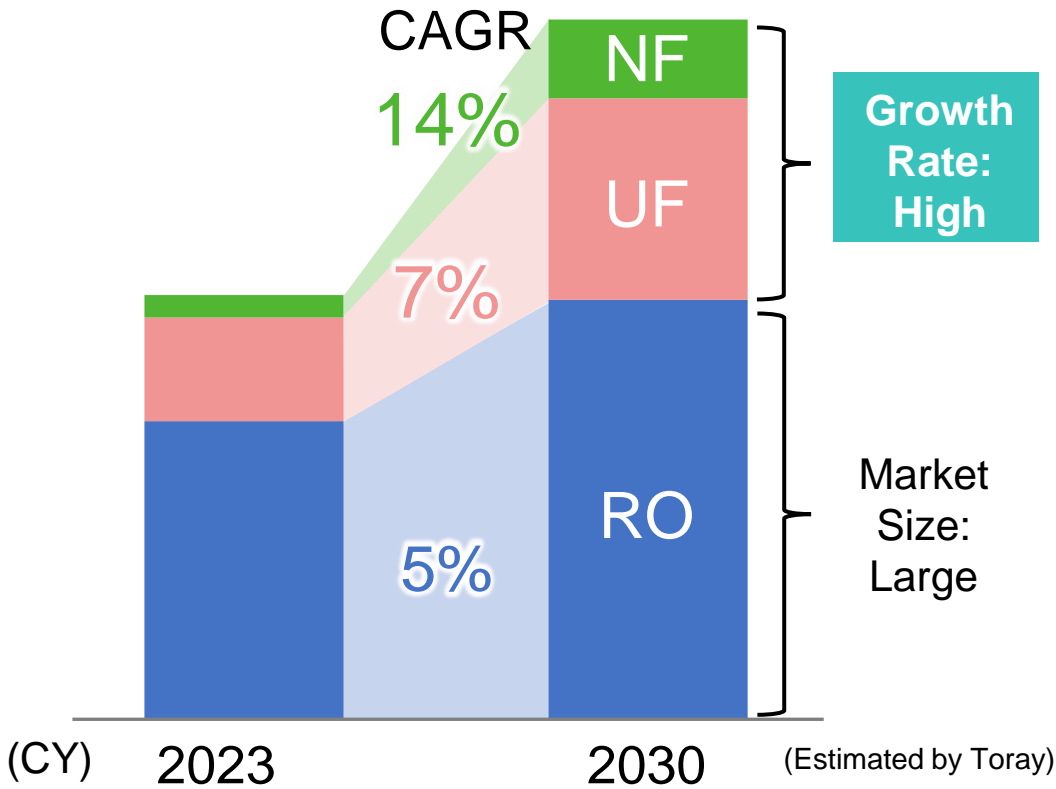
*1. New Energy and Industrial Technology Development Organization: an official Japanese nonprofit research and development agency that creates innovation by promoting technological development.

*2. Estimated by Toray

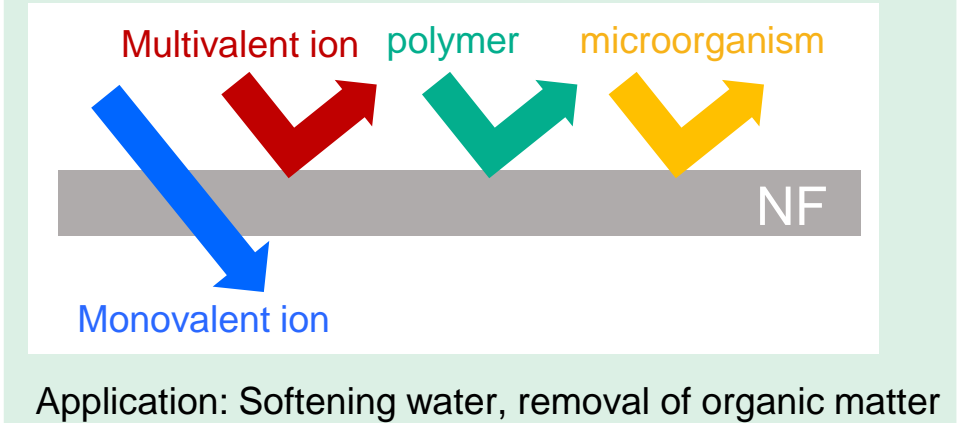
Market Growth Estimate for NF and UF Membrane Modules

Relative market size

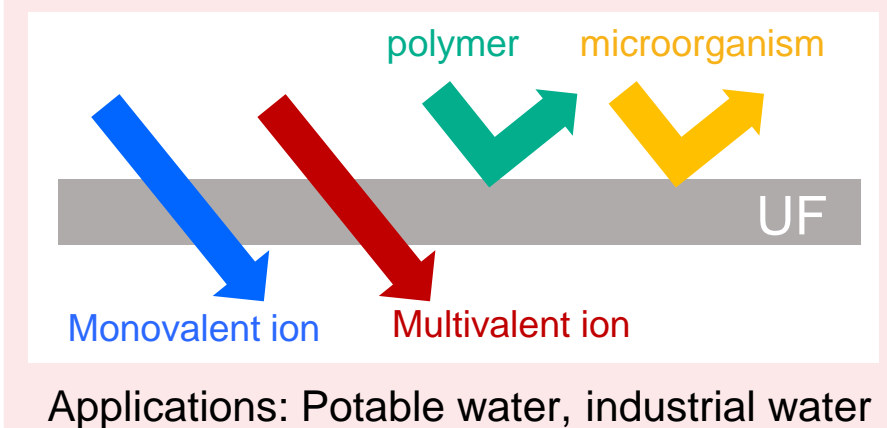
- NF** : Growing demand for valuable metals due to expansion of LIB market
- UF** : Potential market for which existing membrane does not work



NF membrane



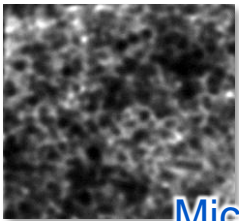
UF membrane



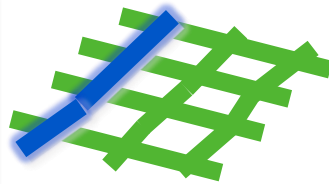
R&D Strategies for NF and UF Membrane Modules

NF membrane

Fusion of RO technologies



Micropores,
molecular structure control



New NF membrane

Compared with conventional membrane

- 1.5 times greater selectivity
- 2 times greater pressure resistance
- 5 times greater acid resistance

Higher added value

Growth Field

Recovery of
valuable
metals



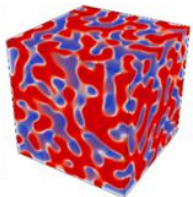
From hypersaline
lakes



From waste
batteries

UF Membrane

Progress of characteristics



Phase separation control
Module structure design



New UF membrane

- High strength and long life
- High permeability x high removal
- High heat resistance: 125°C

Higher added value

Growth Field

Wastewater
reuse



Creation of high removal
UF membrane

Food
applications

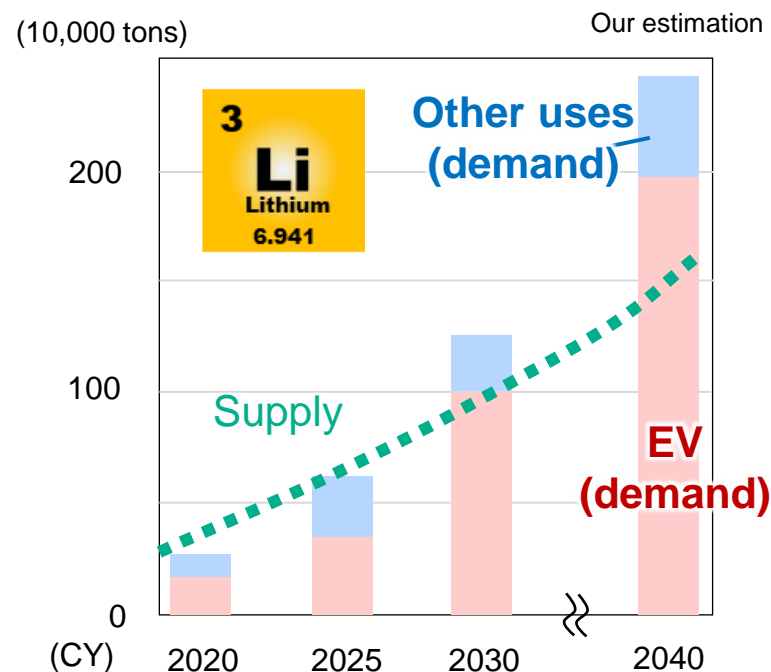


Technology for high
turbidity and viscosity,
high heat resistance

New Development of NF Membrane: Recovery of Valuable Metals

- Developed lithium-recovery technology using separation membranes in response to the increasing demand for electric vehicles (EV) and accumulators

Demand and supply outlook for lithium



- Rapid expansion of LIB market in line with the spread of EV
- In the long-term, demand is expected to exceed supply

Lithium-recovery technology with NF membranes

NF characteristics

- Monovalent and polyvalent ion selective separation property
- Low energy consumption

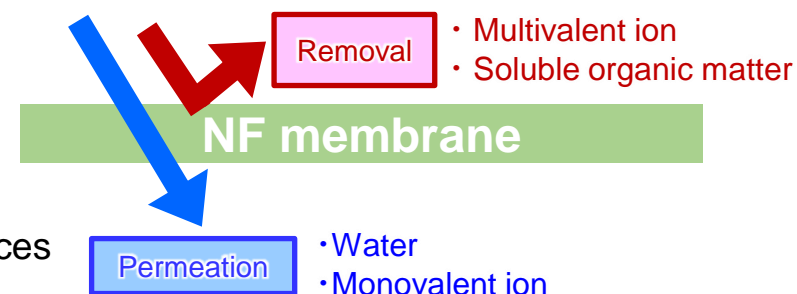
Conventional use

- Softening water
- Removal of hazardous substances

Conventional

Membrane application

Image

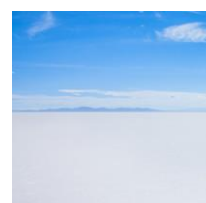


Salt lake

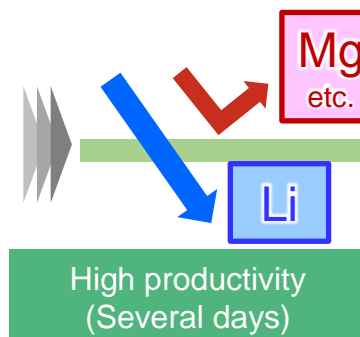
Concentration by solar evaporation

⇒ **Low productivity**

Extraction of lithium from salt lake water



Salt lake

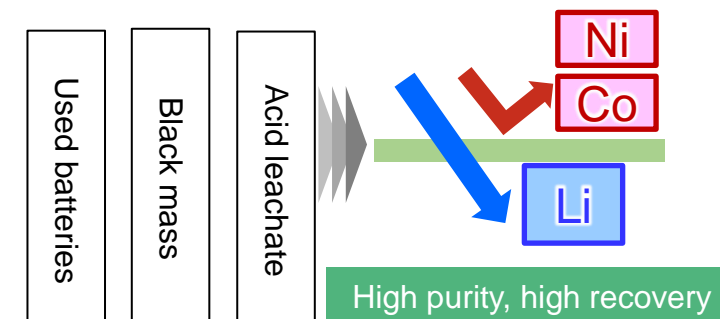


Waste batteries

Multi-step purification process

⇒ **Low recovery rate**

Lithium extracted from acid leachate

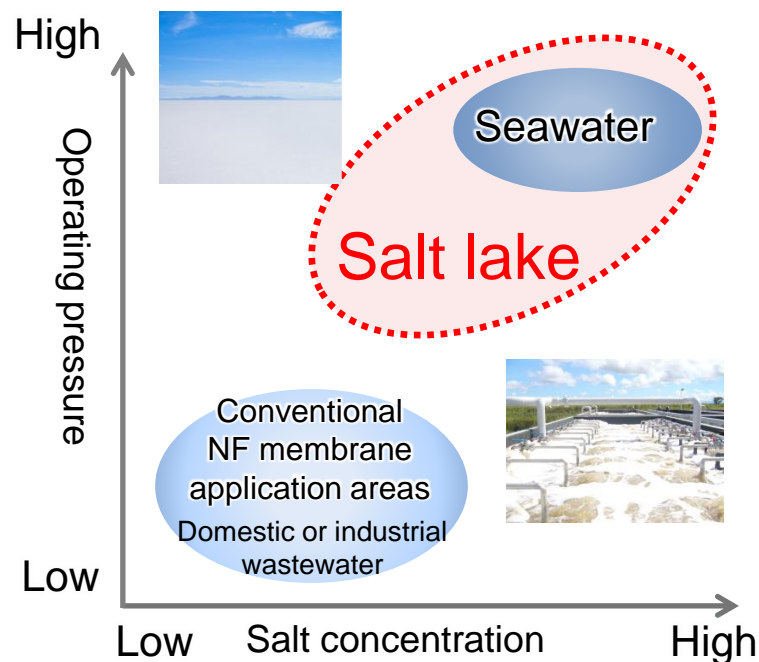


New Development of NF Membrane: Lithium Recovery from Salt Lakes

- Developed a pressure-resistant NF membrane suitable for lithium-recovery process from salt lakes which requires high-pressure operation

Characteristics of salt lakes

- High salt levels of the total concentration 0.5g/L or higher
- Water quality varies from salt lake origin (e.g. sea salt and geology)



Required characteristics

- High-pressure operation at seawater level
- Lithium selection property from impurities

Enhanced function of NF membrane for salt lakes

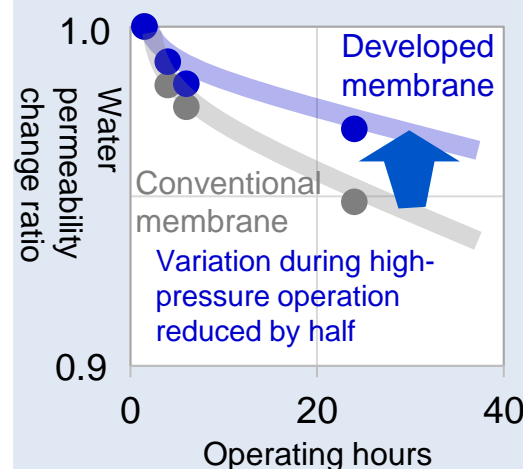
Development technology

Membrane and element designs operable in high-pressure

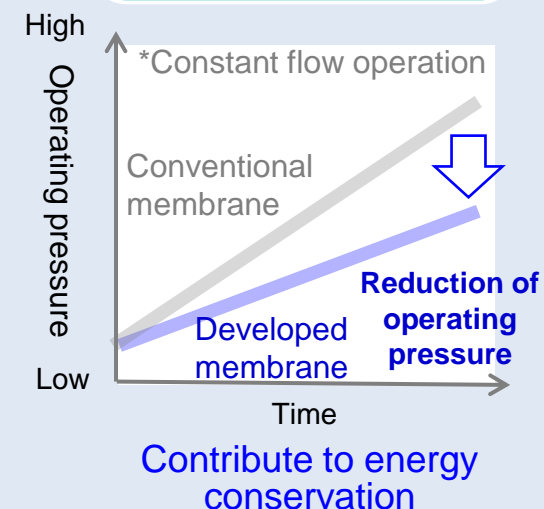
Development of seawater desalination technology

Pore structure control for selective permeation of lithium

Improvement in performance



Value to be realized

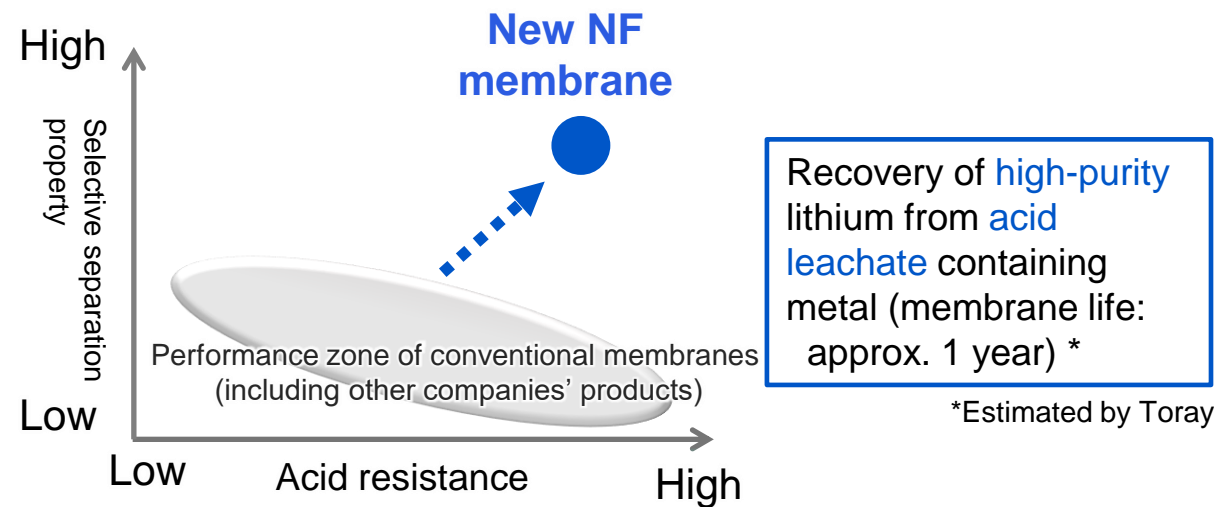
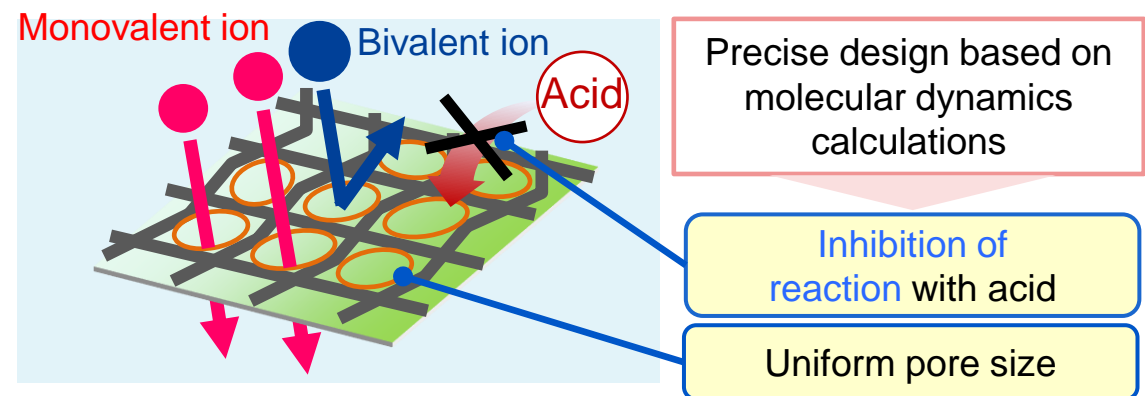


- Mitigate reduction of water production in high-pressure operation
- Sales started in 2024 by establishing mass production technology

New Development of NF Membranes: Lithium Recovery from Waste Cells

- Creation of new NF membranes with improved acid resistance and selective separation property
Lithium recovery from waste cells using membrane technology

New NF membrane



Business strategy

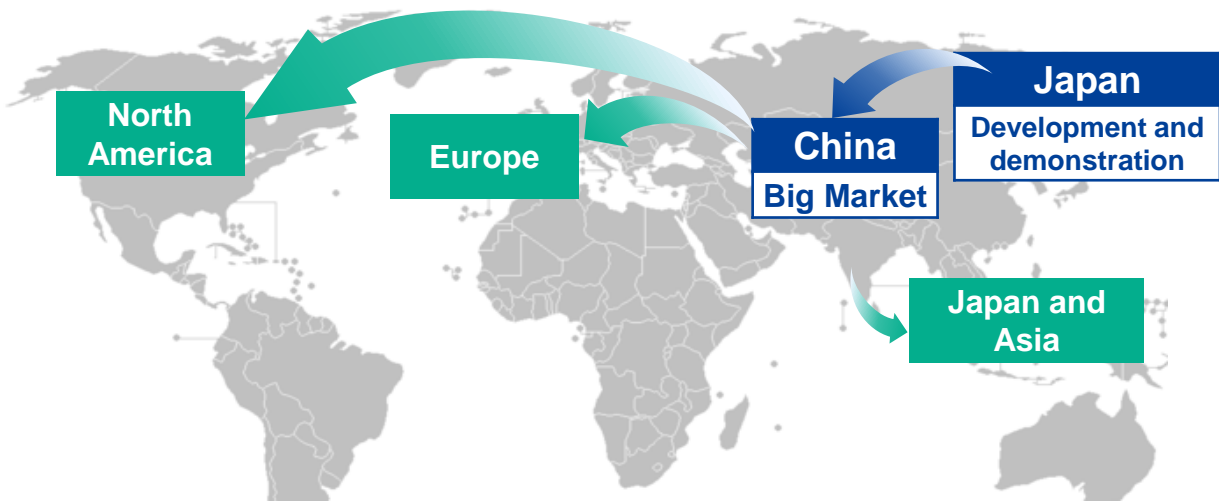
Current

A new membrane and process are being developed and demonstrated using actual liquid
(Commissioned by Ministry of the Environment: Low-carbon 3R technology and system demonstration project)

Future

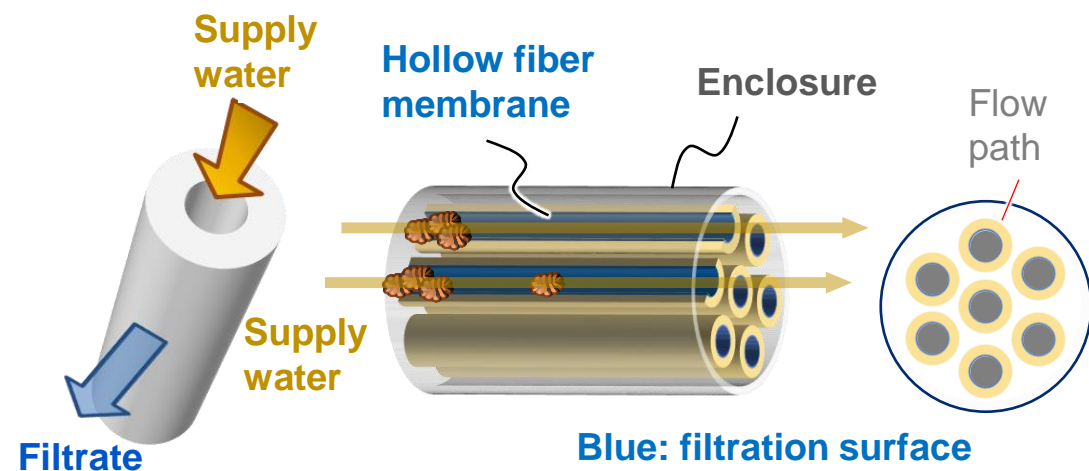
Expansion to China, where waste cells are expected to be generated at an early stage. In the next step, expansion to North America, Europe, as well as Japan and Asia

(2) Expand business based on results in China (1) Early business development



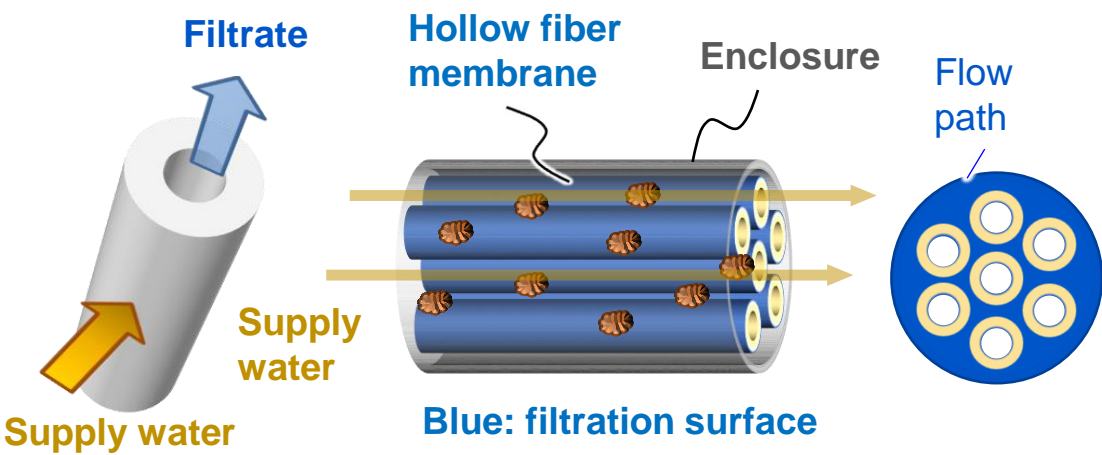
Characteristics and New Development of Toray's UF Membrane Module

Common hollow-fiber UF membrane: Internal Pressure Type



Narrow flow path unsuitable for high turbidity and high viscosity liquid

Toray's UF membrane: External Pressure Type



Wide flow path: Advantage for high turbidity and viscosity liquid

Conventional use:
Potable and industrial water production



Creation of high-value-added products



Expansion into growth business fields

(1) High removal UF membrane (for wastewater reuse)

- Technology for pore size refinement + increasing number of pores
- Reduction of membrane replacement costs and CO₂



(2) Food separation membrane module

- Excellent in high viscosity and turbidity filtration
- Our method: filtration is carried out using heat-sterilized membrane. CO₂ emissions are reduced compared with the conventional constant heat sterilization



New Development of UF Membrane Modules (1) : High Removal UF

■ Control of fine pores to remove pollutants

Reduce CO₂ emissions associated with RO membrane replacement and disposal by 30% or more



Wastewater

Suspended Solids
Bio polymers



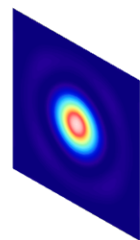
UF Membranes



RO Membranes

Potable, industrial and agricultural water, etc.

Analysis and design of pore formation process

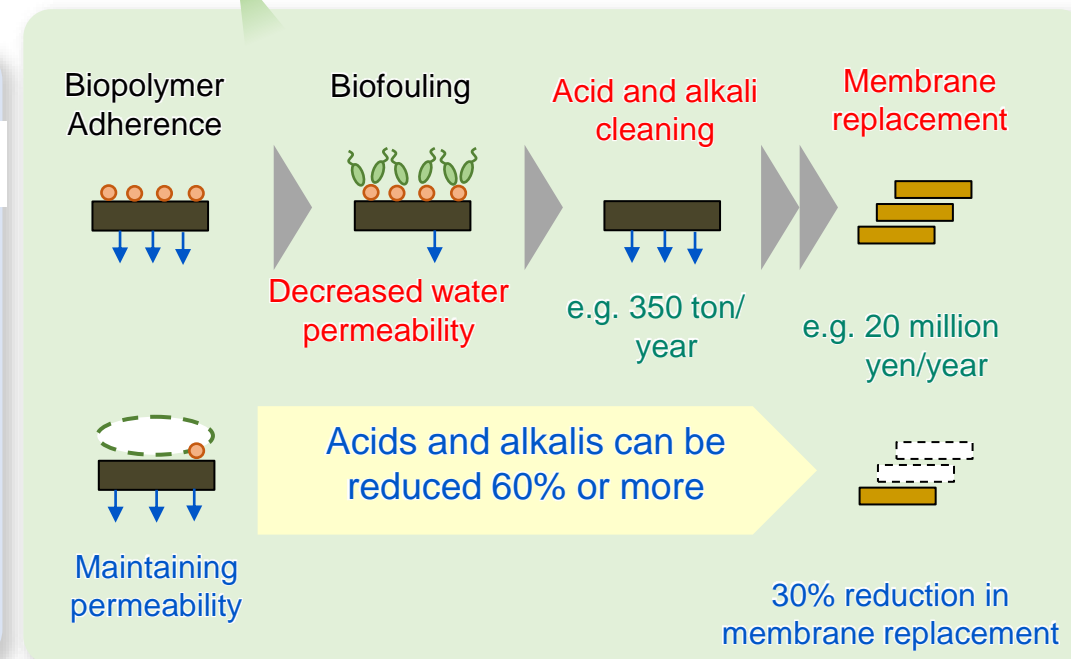
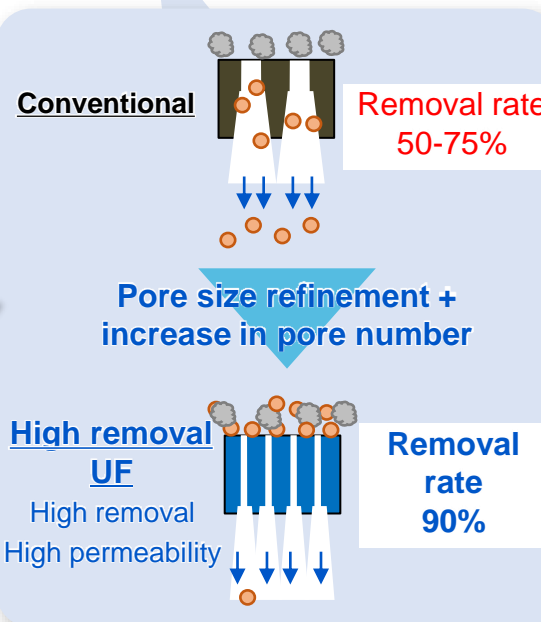


Direct observations on SPring-8*.



Simulation by computational science

Precise control of materials and processes



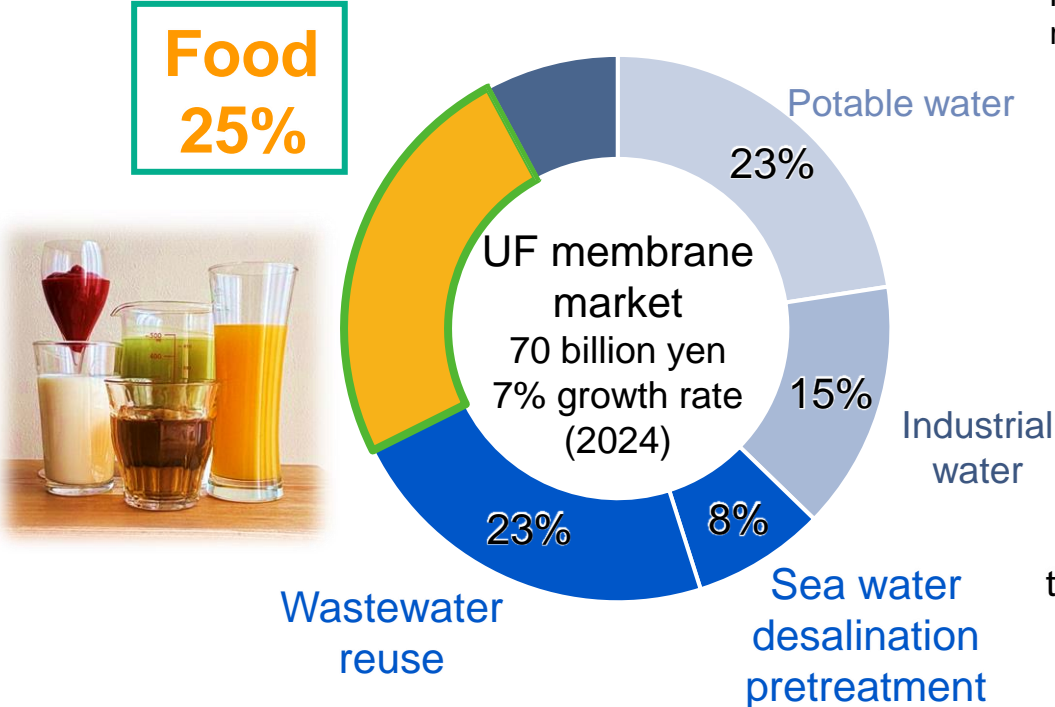
* Large synchrotron radiation facility with the highest performance in the world

New Development of UF Membrane Modules (2) :Separation Membrane for Food

■ Marketing of external pressure type separation membrane for food products excellent in high turbidity and high viscosity liquid filtration. Deployment in new fields to help reduce CO₂

Share of hollow fiber UF membranes by application

- Food manufacturing:
High-value-added application, large potential markets



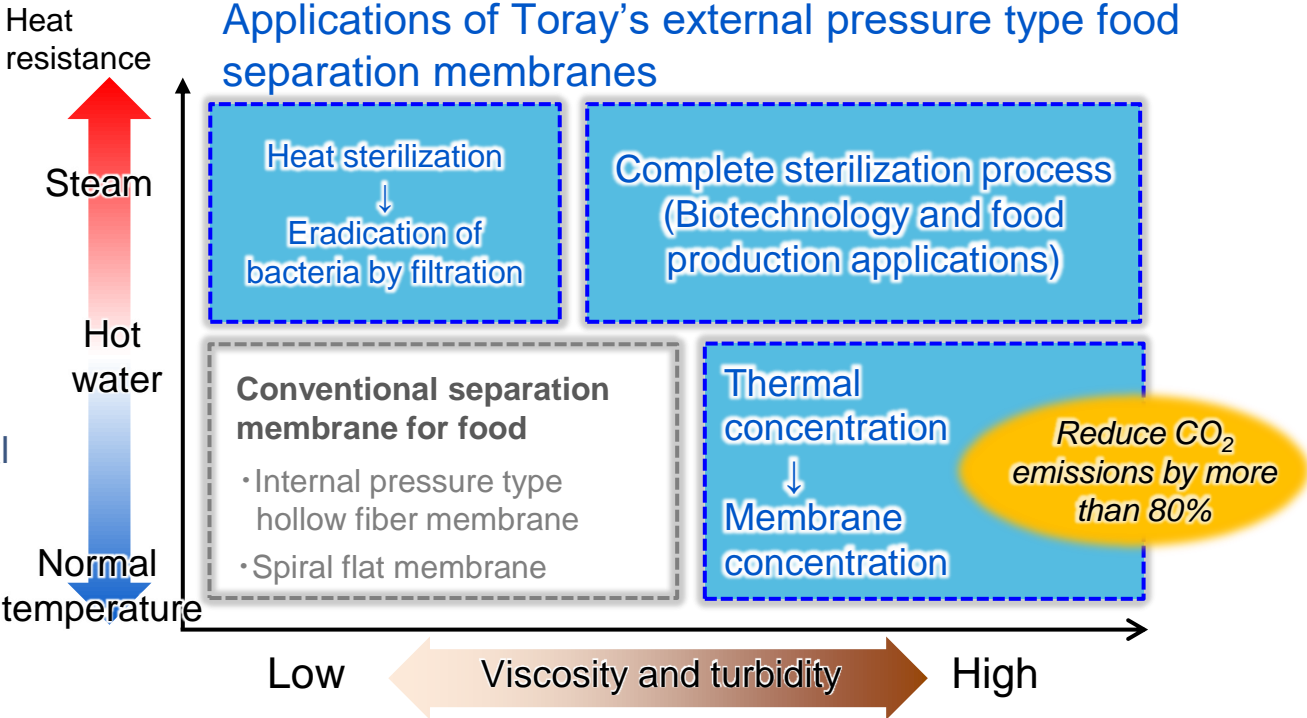
External pressure type food separation membranes

Expand into new market for which existing membrane does not work



Health foods, etc.

Applications of Toray's external pressure type food separation membranes





New Development of Separation Membrane Technology

Toray's Membrane-Related Business

Water Treatment Business

Size separation (μm)

0.001

0.01

0.1

1

10

Products that provides clean water, and reducing environmental impact



RO

Target of removal
Monovalent ion
Small molecule



NF

Multivalent ion
Agrochemicals and organic substances



UF

High polymer
Virus
Colloid

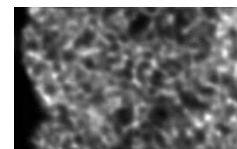


MBR

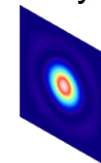
Microorganism
Turbidity component

Advanced analysis

RO pore structure

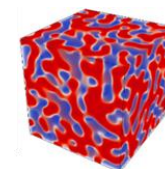


Radiant light analysis



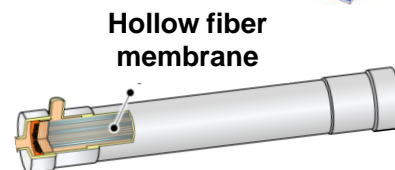
Sub-nanoscale pore analysis

DX Control



DX Simulation to control structural factors

Module Structural Design



Module design which utilizes membrane performance

Medical Products

For better medical care and hygiene for people worldwide

Innovative blood purification column

TORAYLIGHT™

FILTRYZER™

FILTREL™



- Non-fouling artificial kidneys
- β2-MG high adsorption technology

New Businesses

Highly functional separating membranes by deepening and fusing Toray's technology

(1) Biopharmaceutical separation membrane

Water treatment

×

Medical products



- Inhibition of clogging
- Improving drug yield

(2) All-carbon CO₂ separation membrane

Water treatment

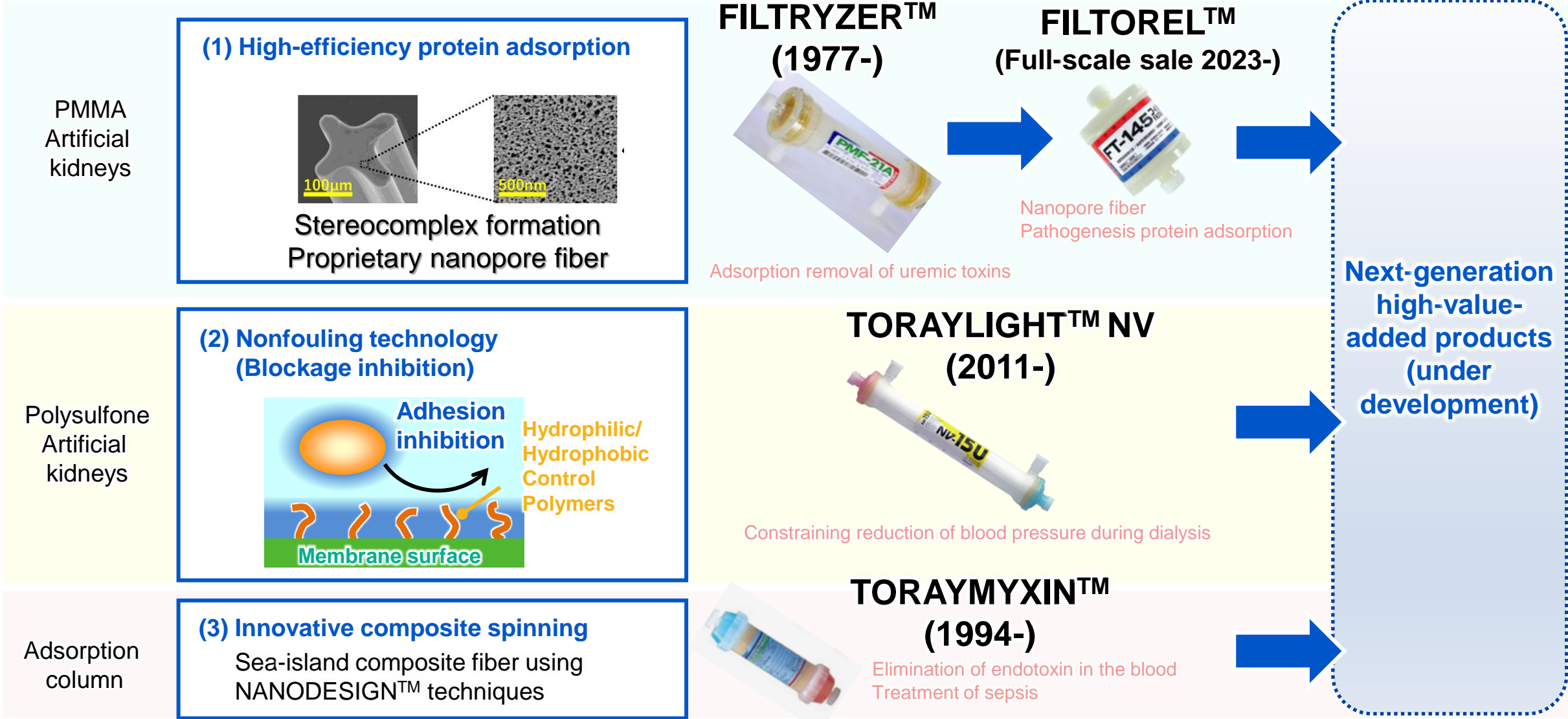
×

Carbon fiber



- High selective separation property
- High durability

Development of Separation Membrane Products in the Medical Products Market

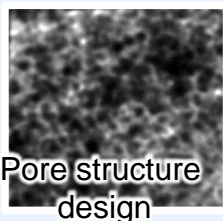


Initiatives in New Areas

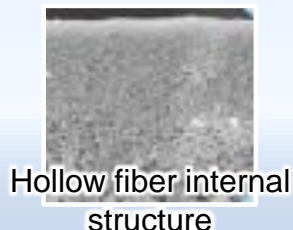
- Developing new innovative separation membrane through the integration of Toray's specific technology based on water treatment

Water treatment

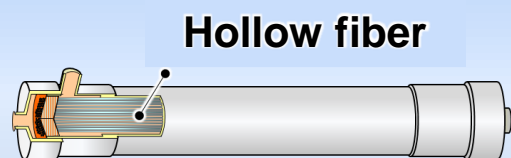
•Precise control of pore size



•Phase separation control



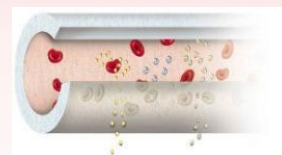
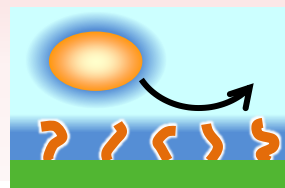
•Modular technology



Medical Products

Nonfouling technology

Control of membrane surface hydrophilicity / hydrophobicity using computational science

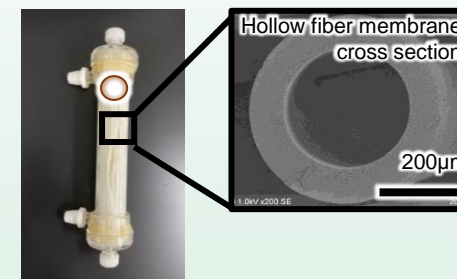


Carbon fiber

Toray's original carbon fiber molding technology



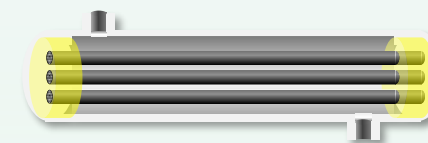
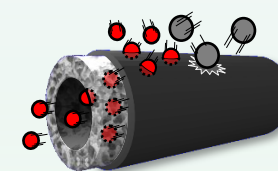
(1) Biopharmaceutical separation membrane



By controlling pore size and reforming the surface, reduce clogging and recovery loss of active ingredients

(2) All-carbon CO₂ separation membrane

World's first porous carbon fiber



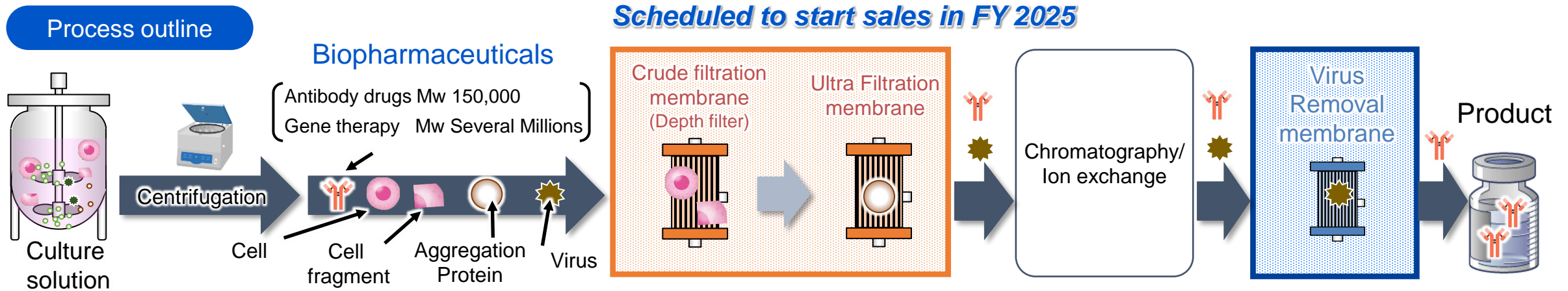
Achieves both high selective separation property and high durability

Initiatives in New Areas (1): Biopharmaceutical Separation Membranes / Background and Characteristics of Technology

- Issue in biopharmaceuticals* : Loss caused by clogging of separation membranes during the purification process

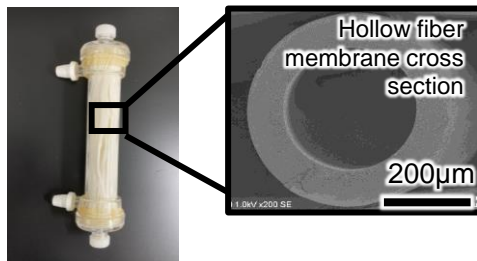
⇒ High price of drugs

* Antibody drugs, gene therapy



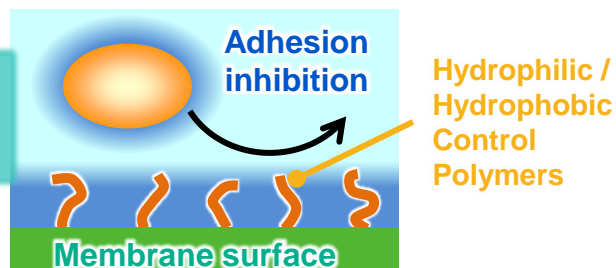
Water treatment

Pore size control technology
(Improved separation performance)



Medical Products

Non-fouling technology (blockage control)



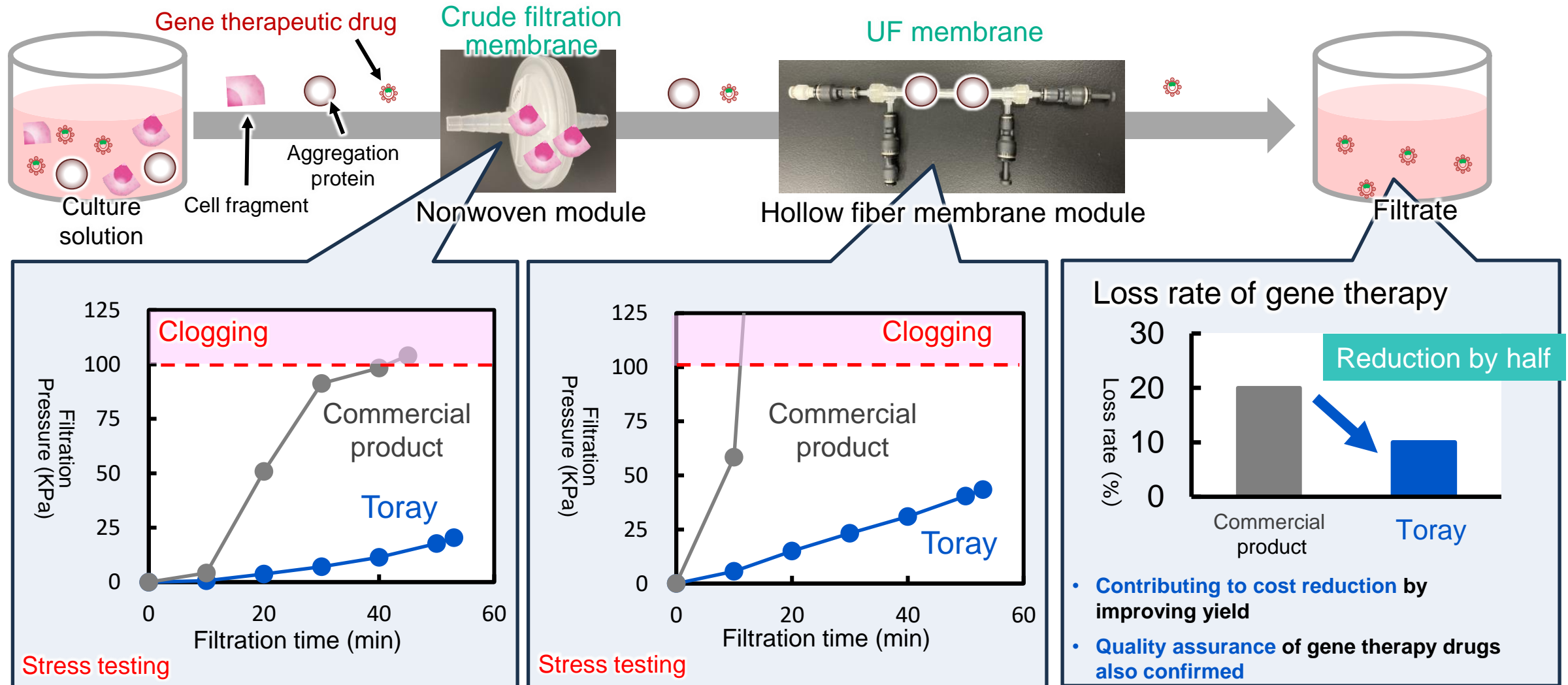
Technology fusion

Solving issues by using Toray's membrane

- ◇ Reduction of clogging and recovery loss
⇒ continuous filtration; quality stabilization;
cost reduction
- ◇ Contribute to miniaturization of manufacturing processes

Evaluation in collaboration
with users is underway

Initiatives in New Areas (1): Biopharmaceutical Separation Membranes /Property of Toray's membrane

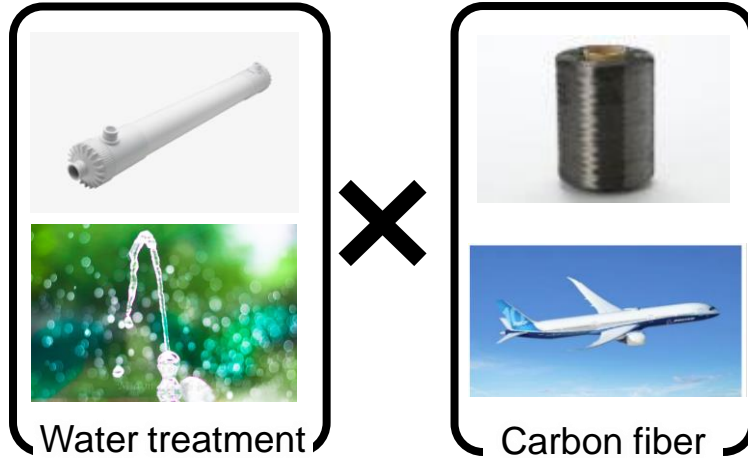


The continuous filtration time can be prolonged by more than 2-fold

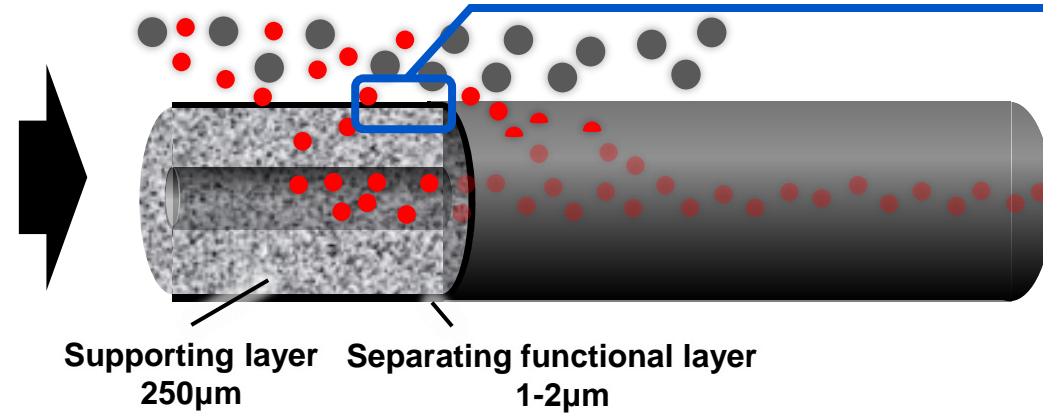
Loss ratio reduced by half

Initiatives in New Areas (2): All-Carbon CO₂ Separation Membrane / Description

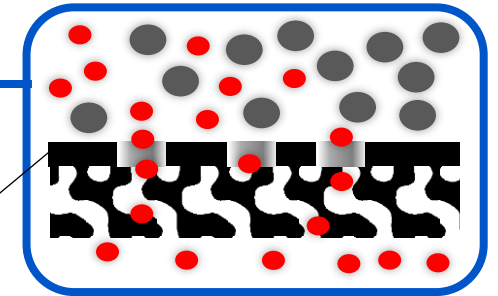
Technology characteristics



Screening by the size of the gas molecule
(CO₂ / CH₄ Separation Factor*¹ to 50)



*1.Ratio of permeability of gases



Separating functional layer

Tolerance to impurities,
excellent CO₂ separation property

Natural gas (CO₂ / CH₄ Separation)

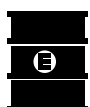
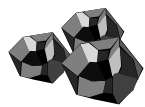
CO₂ Emissions*²

*2: coal=100

Coal
100

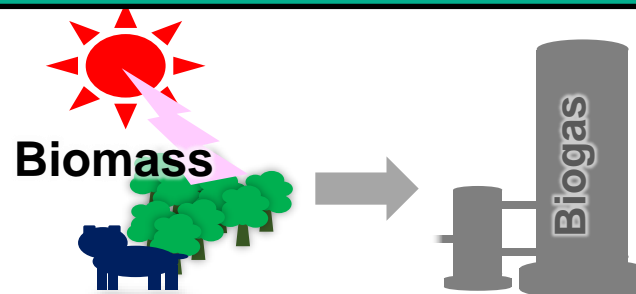
Oil
80

Natural gas
57



Core energy sources with low CO₂ emissions during combustion

Biogas (CO₂ / CH₄ Separation)



Environmentally-friendly clean energy

CO₂ recovery (CO₂ / N₂ Separation)



CO₂ emissions:
990 million tons
(2021)



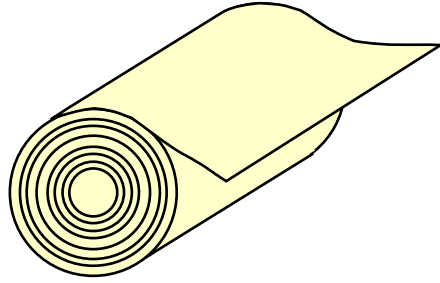
Thermal Power Plant etc.

Separation and collection of CO₂ is required

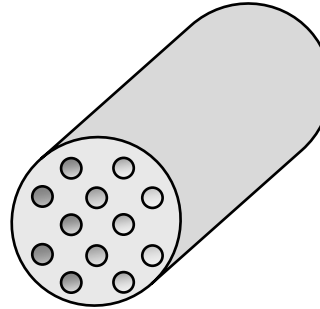
Initiatives in New Areas (2) : All-Carbon CO₂ Separation Membrane / Characteristics

Comparison of CO₂ / CH₄
separation membranes

**Polymer
membrane**



**Ceramic
membrane**



**All-carbon CO₂ separation
membrane**



**Heat and chemical
resistance**



**Gas separation volume
(per module)**

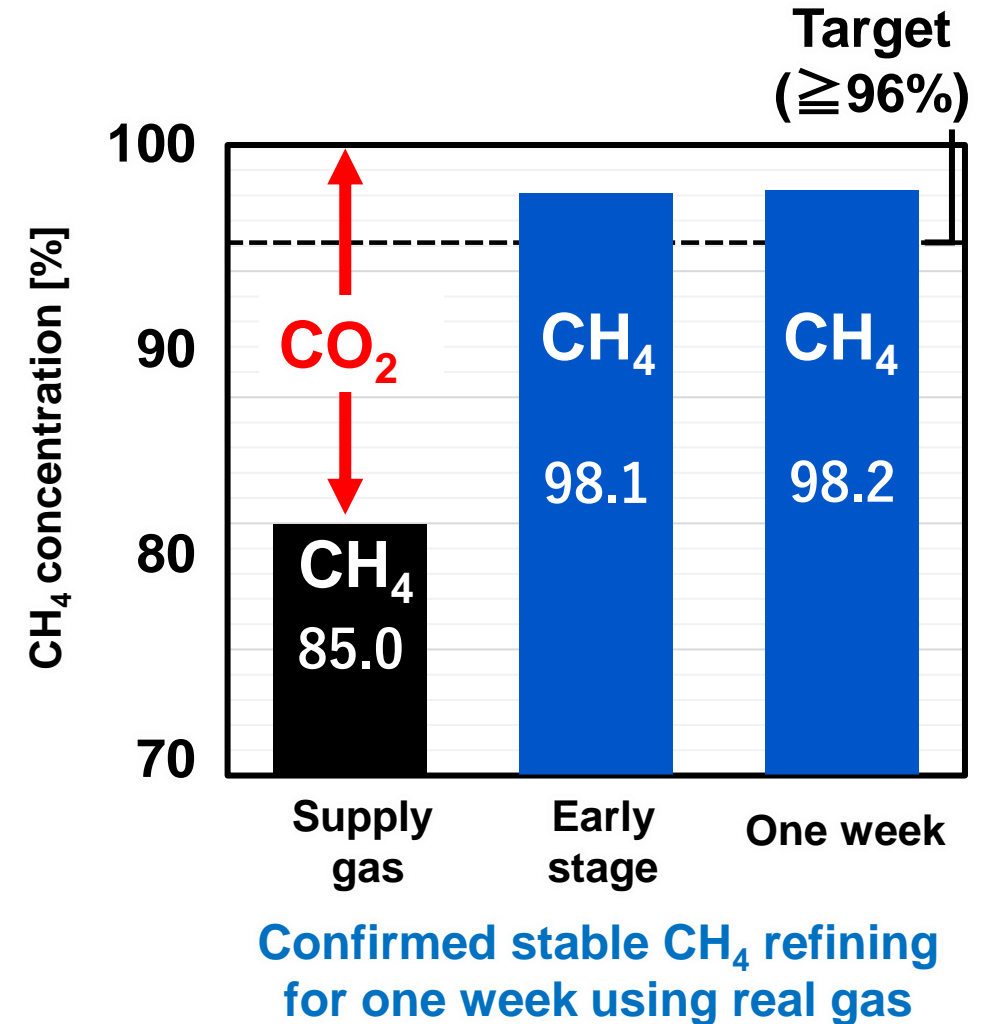
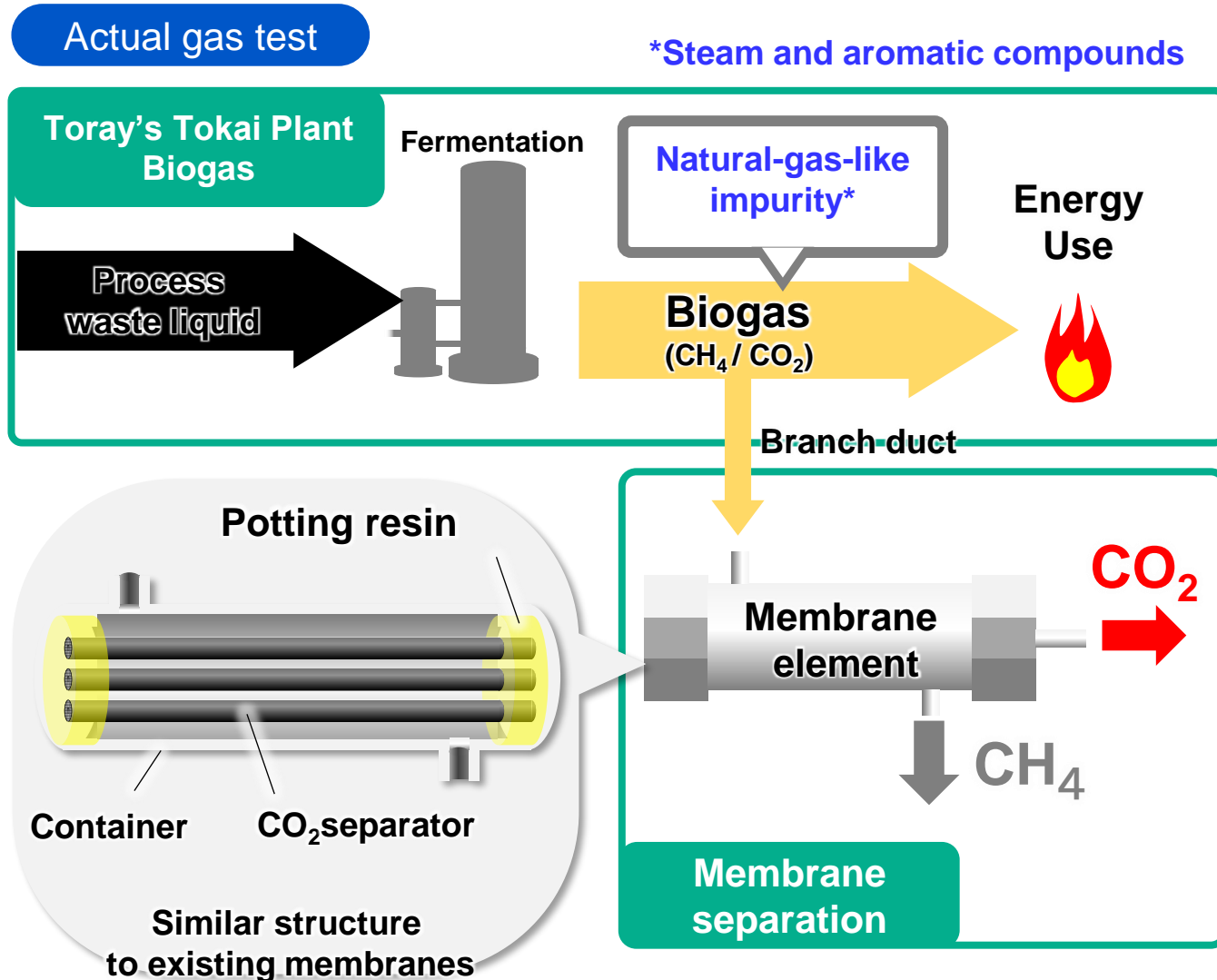


**CO₂ / CH₄ separation
factor**



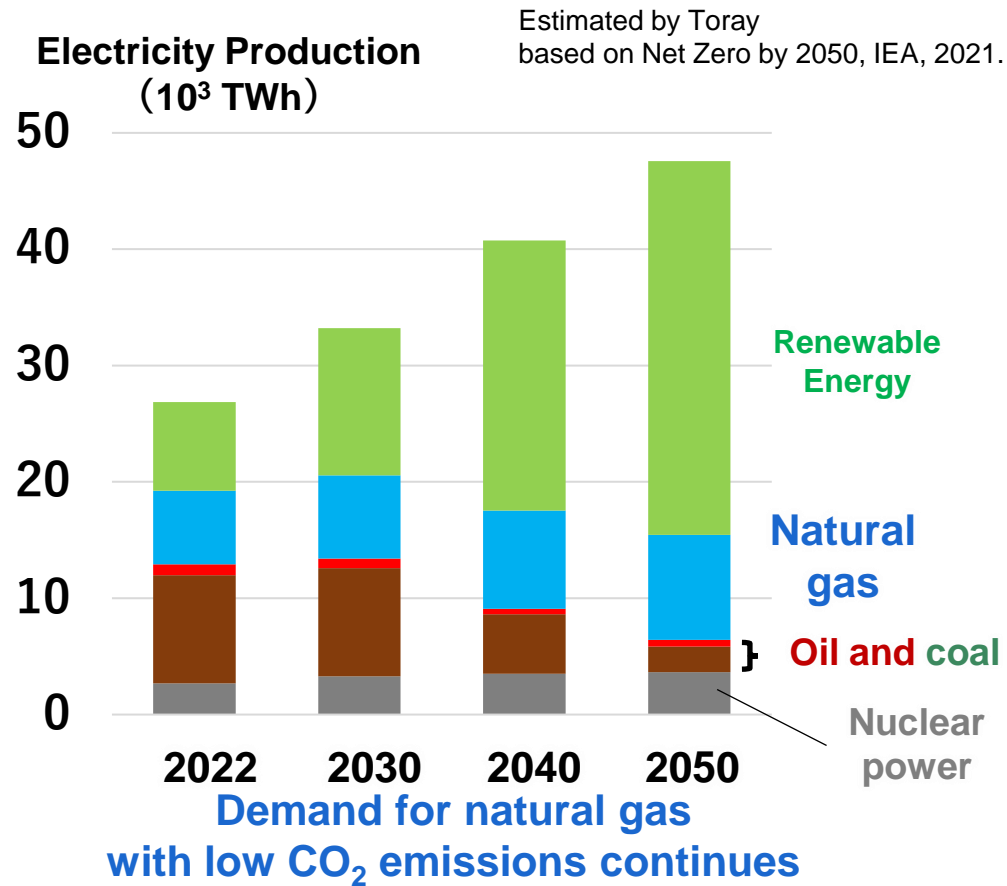
**New membrane with high heat and chemical resistance
and excellent gas separation property**

Initiatives in New Areas (2): All-Carbon CO₂ Separation Membrane / Demonstration

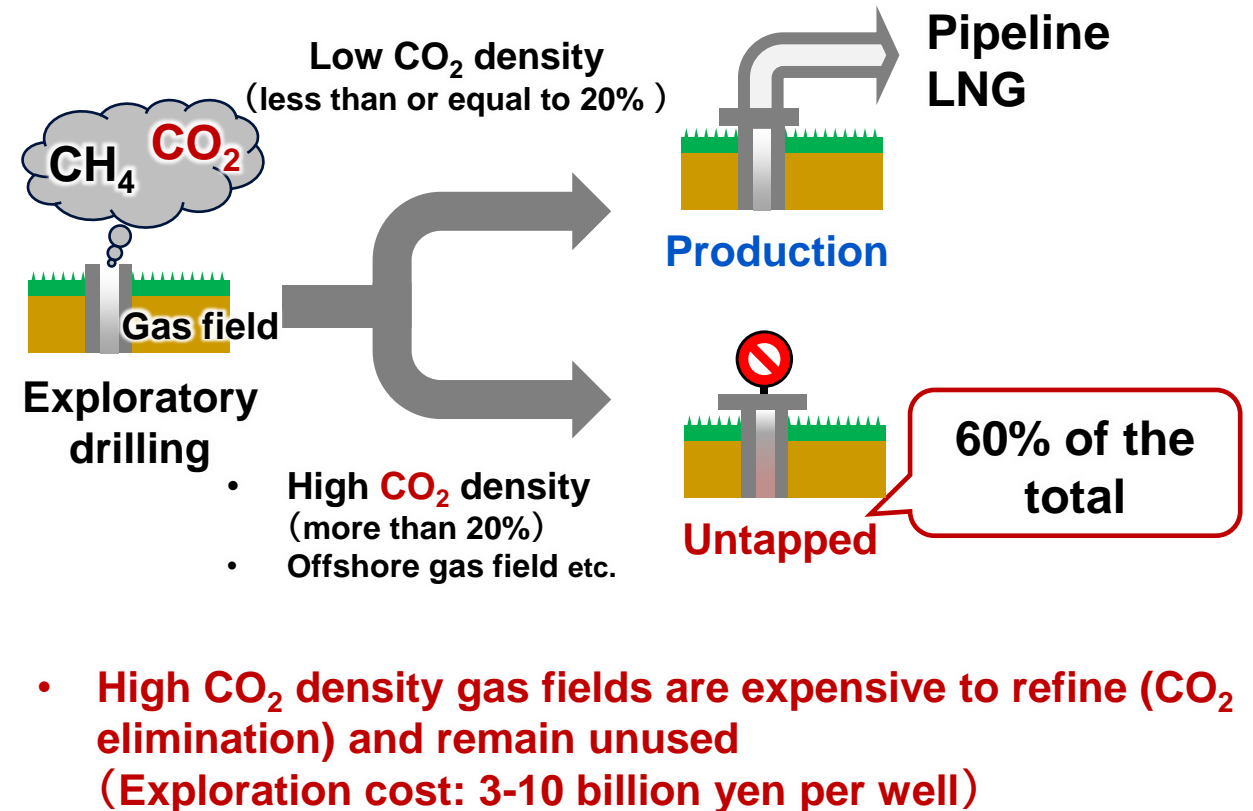


Initiatives in New Areas (2): All-Carbon CO₂ Separation Membrane / Brief Summery of Natural Gas Field

Energy demand outlook

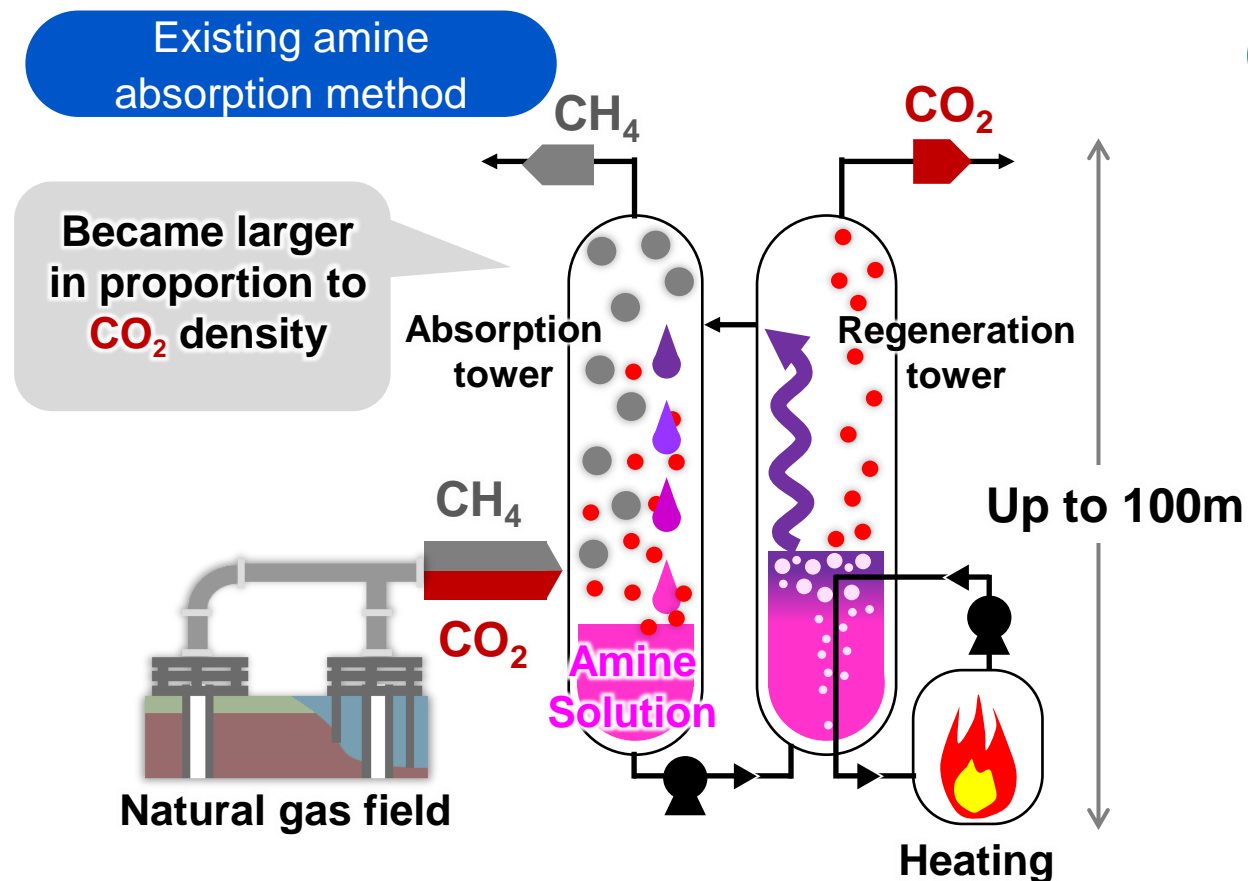


Status of Natural gas field development

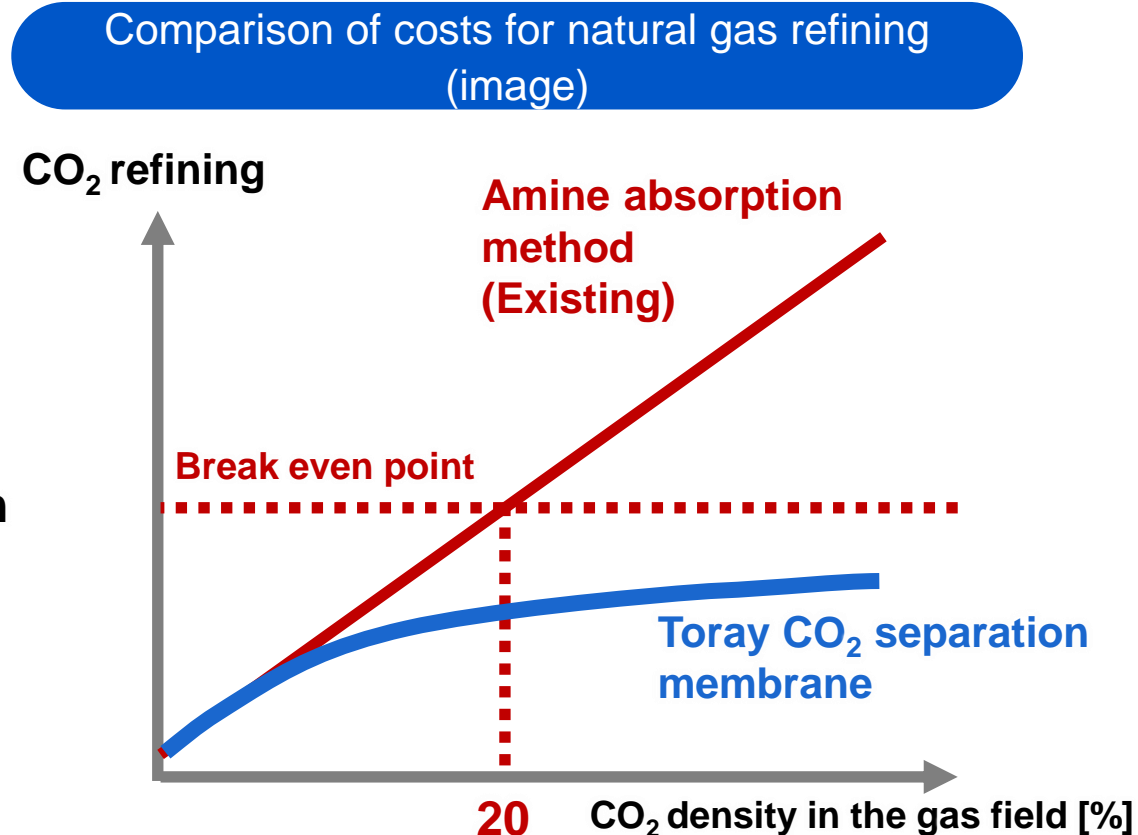


Continued demand for natural gas
Developing untapped gas fields after exploration remains a challenge

Initiatives in New Areas (2): All-Carbon CO₂ Separation Membrane / Expectations



- Issues (1) Higher CO₂ levels are associated with higher refining costs
(2) Plant size is large, while installation site is limited



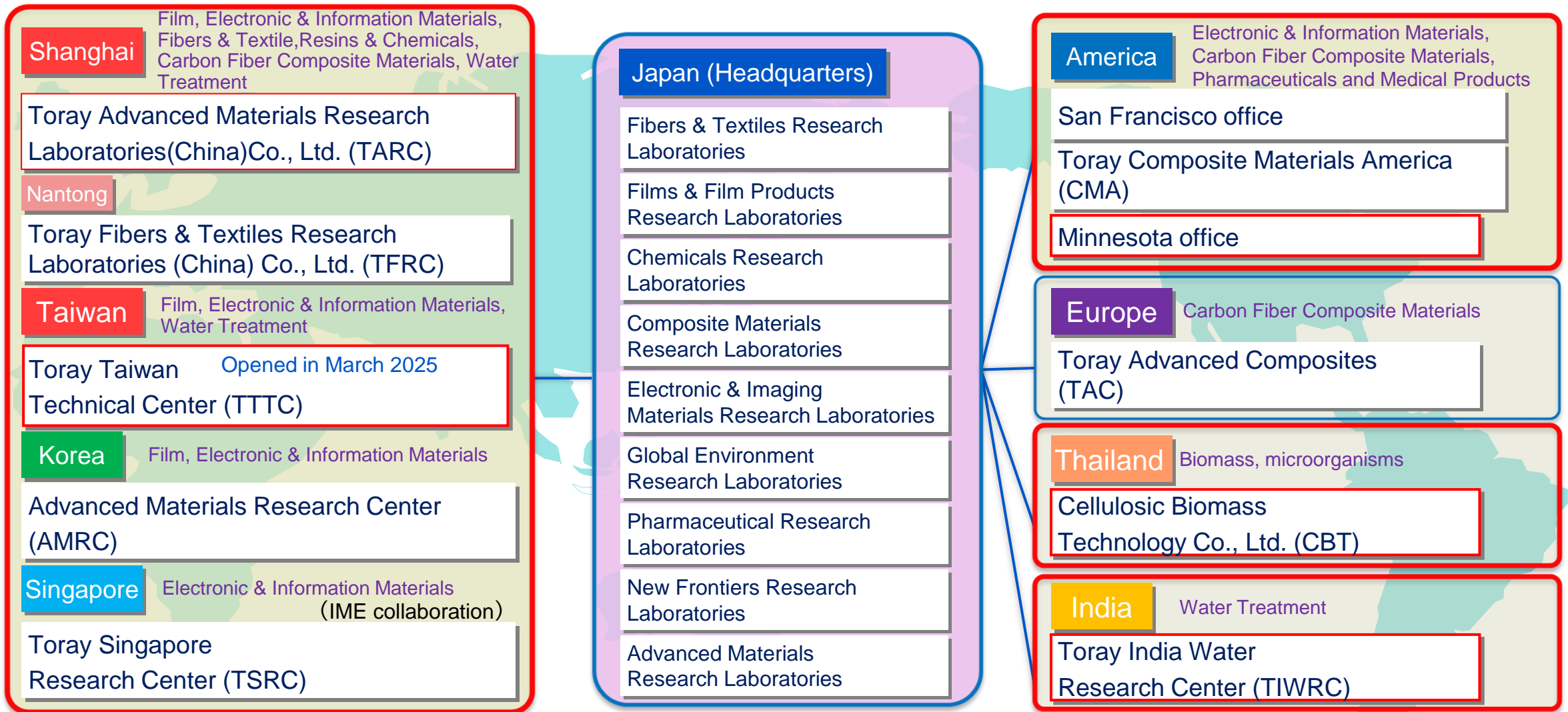
Expand the CO₂ separation membrane to high CO₂ density gas fields where existing methods is unprofitable

With Toray's CO₂ separation membrane, untapped gas fields are expected to be developed and effectively utilized



Future Perspectives

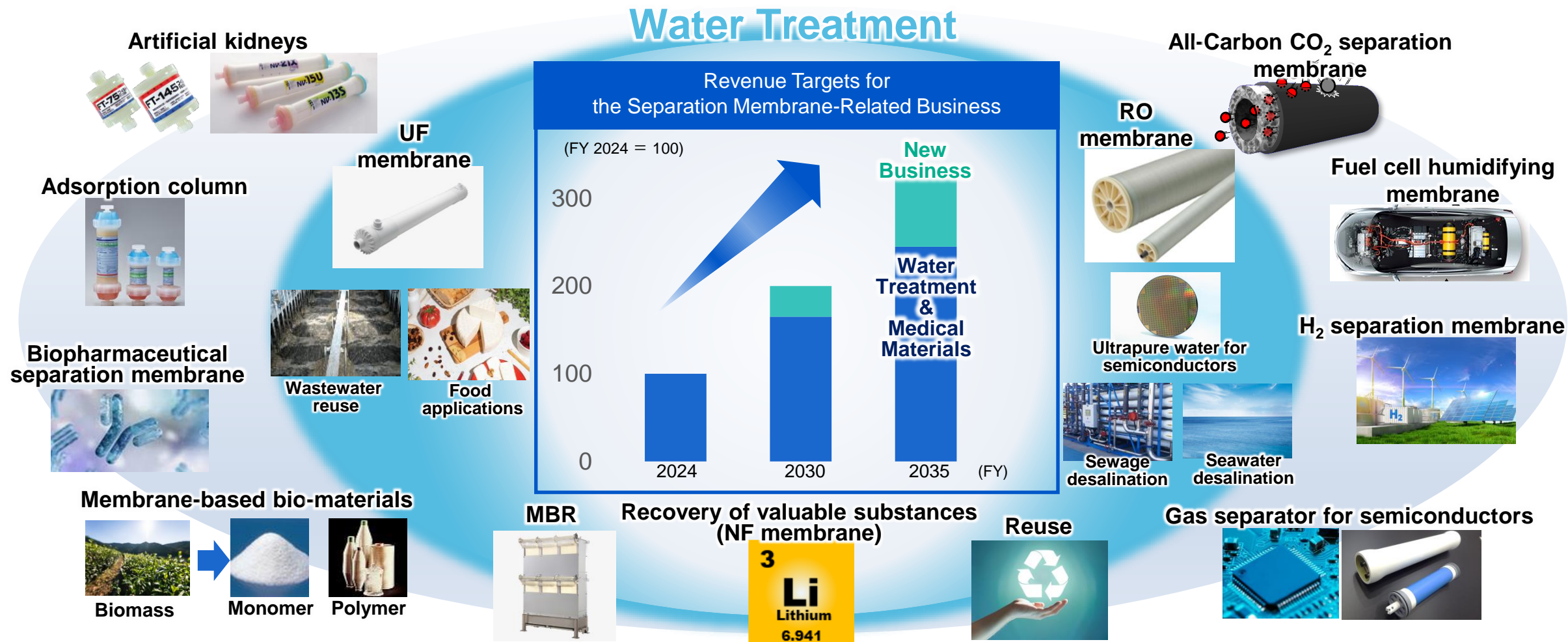
Global Research Center



Utilizing global bases to accelerate development of separation membrane-related business

R&D Targets

We will expand our existing businesses (water treatment and medical products) by evolving and fusing the separation membrane-related technologies we possess. At the same time, we will create new products and businesses by developing new businesses.



Descriptions of predicted business results, projections, and business contained in this material are based on predictive forecasts of the future business environment made at the present time.

The material in this presentation is not a guarantee of the Company's future business performance.

